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OVERVIEW AND SCRUTINY COMMITTEE AGENDA

Membership: Councillor Lloyd (Chairman)

Councillors Briggs, Branson, Francis (Vice-Chairman), Howard, Hughes, Jenner, Kennett, Milne, Moutray, Sceal, Scott, Stone and Weeks

Meeting: Overview and Scrutiny Committee

Date: Tuesday 24 August 2021

Time: 5.00 pm

Venue: Hurstwood Room, Public Service Plaza, Civic Centre Road,

Havant, Hampshire PO9 2AX

The business to be transacted is set out below:

Daniel Toohey Monitoring Officer

16 August 2021

Contact Officer: David Penrose 02392 446692

Email: david.penrose@easthants.gov.uk

1 Apologies for Absence

To receive any apologies for absence

2 Declarations of Interest

To receive any declarations of pecuniary interest.

3 Work Programme

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To approve the Committee's Work Programme.

4	Task & Finish Panel Updates	13 - 20
	To receive update reports from the Chairs of the Task & Finish Groups.	
5	Scrutiny Sub Committees	
	To receive updates from Sub Committees:	
	a) Meridian Centre (Work programme item 8) - Cllr Briggs.	
	b) Provision of Social Housing for Rent by Havant Borough Council (Work programme item 7) - Cllr Lloyd.	
6	Hayling Seafront Strategy - Developing a Regeneration Ambition	21 - 66
	To consider the report on the Hayling Seafront Strategy and make any recommendations to Cabinet ahead of the meeting on the 8 th September.	
7	Havant Regeneration Programme - update and approval of next steps	67 - 94
	To consider the report on the Havant Regeneration Strategy and make any recommendations to Cabinet ahead of the meeting on the 8 th September.	
8	Havant Borough Council Climate Change and Environment Strategy 2021 to 2026	95 - 116
	To receive the Havant Borough Council Climate Change and Environment Strategy 2021 to 2026 and make and recommendations to Cabinet.	

9 Date of Next Meeting

To note that the date of the next meeting is Wednesday 29th September at 5pm in the Hurstwood Room, the Plaza, Havant.

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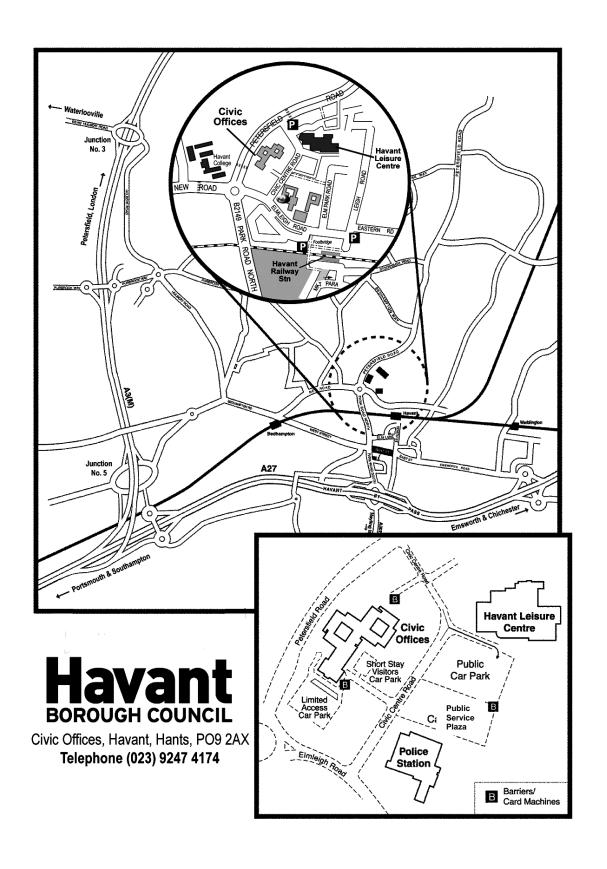
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Γ		ITEM	CABINET	REASON FOR	ANTICIPATED	FORMAT OF	NOTES
			LEAD	SCRUTINY	OUTCOMES	SCRUTINY	
I	1	Transformation	Cllr Rennie	To review the	Either:	Overview &	PRE-SCRUTINY
		Programme (This	Cllr Bains	extent of work	To accept the	Scrutiny	
		is the merging of		involved in this	programme is on	Committee	A report is being
		service delivery		major	budget and on	of 14	prepared to go
		between HBC and		programme; to	time to achieve	members	before Cabinet in
		EHDC)		determine if the	cost savings that		June 2021.
				costs will be	HBC requires.		
Ó		known as		outweighed by	Or:		The Report will
ם חחם		'Shaping Our		the resultant	To make		come to O&S
D		Future'		benefits and in	recommendations		committee ahea
_				what time frame.	to review the		of it going to
					programme.		Cabinet.
	2	Members' IT /	Cllr Bains/	To scrutinise how	To EITHER	Task & Finish	Cllr Prad Bains
		paperless agenda	Cllr Rennie	best to proceed	recommend:	Panel 6 mbrs	had proposed a
		/ as part of the		towards sending	A staged process		motion at Full 🕦
		Digital Strategy		agenda papers &	whereby the	Cllrs:	Council in
				supplementary	costs – both	Scott - Lead	February 2021,
L				papers to	monetary &	Francis	<u> </u>

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Page 2				members by soft copy only.	environmental - associated with printing/postage of agendas etc can be reduced while not putting any member at a disadvantage, OR to make other recommend- nations.	Crellin Branson Howard Stone	seconded by Cllr Rennie, whereby: No hardcopy agendas would be sent to any members UNLESS the member specifically requested a paper copy be supplied.
		ITEM	CABINET LEAD	REASON FOR SCRUTINY	ANTICIPATED OUTCOMES	FORMAT OF SCRUTINY	NOTES
	3	HBC's Economic Recovery Strategy	Cllr Pike	To scrutinise the ongoing development of the plan for HBC's Economic Recovery and that of the	To determine if the Plan for the Recovery of HBC's Economic Strategy is feasible OR	Overview & Scrutiny Committee of 14 members	PRE-SCRUTINY A Plan is in development as at 26.3.21 which will generate a Report.

			borough as a whole.	Make recommendations to review the Recovery Strategy, given COVID19 outbreaks remain a threat to normal service	The Report will come to O&S committee ahead of it going to Cabinet.
Page				delivery and income streams.	
je 3	4	Housing Delivery Action Plan Removed because by 25.6.21 the Plan was already with the Inspectorate.			

	ITEN 4	CADINET	DEACON FOR	ANTICIDATED	FORMATOR	NOTEC
	ITEM	CABINET	REASON FOR	ANTICIPATED	FORMAT OF	NOTES
		LEAD	SCRUTINY	OUTCOMES	SCRUTINY	
5	Change to	Cllr	This change to	Either: to	Task & Finish	A challenge
	process of calling	Satchwell	the process	accept the	Panel 5 mbrs	session on this
	a planning		whereby	decision made for		change found
	application to		residents can ask	the change in this	Cllrs:	within the new
	Planning		their councillor to	process as good	Hughes - Lead	constitution
	Committee for a		'Red Card' a	for residents and	Crellin	(implemented
0200	decision.		planning	the democratic	Kennett	1.3.21) has been
2			application has	process.	Lloyd	requested by
			been changed as	Or:	Milne	scrutiny.
			part of the new	to recommend a		
			constitution and	change to this		
			was not brought	new process be		
			explicitly to	put before the		
			members'	Standards		
			attention with	Committee which		
			the reasons for	is responsible for		
			the change.	changes to the		
				Constitution.		

ITEI	M	CABINET	REASON FOR	ANTICIPATED	FORMAT OF	NOTES
		LEAD	SCRUTINY	OUTCOMES	SCRUTINY	
	generation gramme.	Cllr Pike	To review Project Plans & related KPIs. To review the changes in direction on this Programme. This review will include the decisions made regarding the Plaza Car Park, past and future.	Either: to acknowledge the costs associated with the programme are value for money and to accept the strategic decisions for Regeneration. Or: to make recommendations to review the strategy of Regeneration for the borough.	Overview & Scrutiny Committee of 14 members	A challenge session for this item was requested by the portfolio holder.

Ī	7	Provision of	Cllr Gwen	Research started	To bring a new	Operations &	PRE-SCRUTINY
	′	Social Housing for	Robinson		policy to Cabinet.	Place Shaping	PRE-SCRUTINT
		•	KODIIISOII	on this topic in	policy to cabillet.		A Barratic laster
		Rent by Havant		December 2020;		Sub	A Report is being
		Borough Council		it is intended to		Committee	prepared.
		albeit via a third		engage with		7 mbrs	
		party.		Head of Service			The Report will
				for Housing in		Cllrs:	come to O&S
_		This item will be		June 2021.		Lloyd - Chair	committee ahead
ယ		discussed within				Francis	of it going to
Page		a new forum in				Howard	Cabinet.
		Sept 2021.				Jenner	
တ		Essential pre				Milne	
		discussion				Scott	
		reading will be				Stone	
		provided					
		concerning					
		demand and					
		supply.					

Overview & Scrutiny Committee

	8	Meridian Centre	Cllr Pike	To review the	Either: to	Business &	Scrutiny would
		an acquired		strategic plan for	determine if the	Commercial	like a challenge
		asset by HBC		this asset and the	strategic plan for	Services Sub-	session on the
				Return on	this acquired	Committee	short-term and
				Investment (ROI)	asset is on target	7 mbrs	long-term ROI on
				now and	for its anticipated		this acquisition
				projected into	ROI in light of	Clls:	and plans for the
				the future.	COVID19 and the	Briggs - Chair	site.
					downturn in retail	Branson	
Ų					business.	Crellin	
ב					Or: to	Hughes	
D					recommend a	Kennett	
4					review of the	Moutray	
					current strategy if	Stone	
					the purchase is		
					going to be a		
					long-term burden		
					to the tax payer.		

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	ITEM	CABINET	REASON FOR	ANTICIPATED	FORMAT OF	NOTES
		LEAD	SCRUTINY	OUTCOMES	SCRUTINY	
Page 8	No Active Intervention on the fragile area of West Beach on Hayling Island			Either: to accept that current strategy. Or: to recommend that a revised strategy, which may require that funds are sought, to take active intervention be implemented, if deemed to be cost effective to the area and such		A challenge session for this item was requested by the portfolio holder. A Report in progress. The Report will come to O&S committee ahead of going to Cabinet.
			<i>.</i>			

Page 9	10	Lack of Temporary Housing in the borough for the homeless	Cllr Gwen Robinson	To review the reasons for the lack of temporary housing in the borough.	Either: to accept there is no action the council can take to secure temporary housing in the borough. Or: to recommend that a review takes place to positively change the situation for homeless people in the borough	Task & Finish Panel 6 mbrs Cllrs: Francis - Lead Briggs Hughes Jenner Seal Stone	A challenge session for this item was requested by the portfolio holder.
-	11	Enforcement –	Cllr	To review if the	homeless people in the borough.	Task & Finish	A challenge
	-1	building control	Satchwell	level of enforcement carried out as	accept that the service level meets the needs	Panel 6 mbrs	session for this item was

Pa			part of building control is sufficient for the amount of development that is taking place in the borough.	of residents and developers. Or: to recommend that the delivery of this service is reviewed.	Cllrs: Howard-Lead Branson Jenner Moutray Sceal Scott	requested by the portfolio holder.
Page 10	Training Programme including a test for Planning Committee members Under review for agreed recommendations	Cllr Bains Cllr Bowerman	This topic came to OPS scrutiny board 30.9.2020. The recommendation was that a full training programme be developed.	Either: to accept the Training Programme has been completed and fully implemented. Or: to further recommend that a review of the time line for	OPS subcommittee Cllrs: Lloyd - Chair Francis Howard Jenner Milne Scott Sceal	The Chair of OSC, who was the Chair of OPS scrutiny board, wishes to keep this item under review under review until the Training Programme has been fully implemented.

					implementation is conducted.		
		ITEM	CABINET LEAD	REASON FOR SCRUTINY	ANTICIPATED OUTCOMES	FORMAT OF SCRUTINY	NOTES
Page 11	13	Response to C19 - Disbursement of Business Grants	Cllr Bowerman	To review the Council's response to C19 regarding the disbursement of government funds to businesses as grants.	Make recommendations to Cabinet.	Task & Finish Panel 5 mbrs Cllrs: Lloyd - Lead Briggs Kennett Milne Moutray	This element of the Response to C19 has yet to be completed.
	14	HBC's Strategy on tackling Climate Change and caring for the Environment	Cllr Thain- Smith	To review the Council's response to the climate emergency which	A strategic approach being adopted to ensure the crisis of Climate Change	Overview & Scrutiny Committee of 14 members	A challenge session for this item was requested by the portfolio holder.

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		is affecting sea	and the effects it	
		levels and	could have on the	A Report outlining
		weather and	borough will be	the Strategy is
Page 12		To review HBC's	tackled with	ready.
		approach	success.	
		towards	A strategy which	The Report will
		protecting and	seeks to protect	come to O&S
		enhancing the	nature first, as a	committee ahead
		natural	priority, is	of going to
		environment for	feasible and	Cabinet.
		the benefit of	adopted by	
N		nature and	Council.	
		humans.		

OVERVIEW AND SCRUTINY COMMITTEE – TASK AND FINISH PANEL

Work Plan Item 5 - Change to process of calling a planning application to Planning Committee for a decision.

Panel Members: Cllrs Hughes (lead), Crellin, Howard, Kennett, Lloyd & Milne.

Draft Recommendations:

- That Havant Borough Council should re-instate the 'red' card system for elected members.
- That the Overview & Scrutiny Committee invite the Constitution Sub-Committee¹ under the Standards Committee to determine the best mechanism to achieve this.

Timing:

- The restoration of the 'red card' system should be achieved at the earliest opportunity.

Background:

- Havant Borough Council employed a 'red card' system, that enabled elected members to request that a specific planning application be brought before the Development Management Committee (DMC)/Planning Committee for consideration, rather than determined by officers under delegated powers. It was used sparingly. Analysis of all planning applications considered by the DMC/Planning Committee from Jan 2017 Jun 2021 (Appendix A), reveals that of 77 applications brought before the committee, 30 were as a result of elected members exercising their 'red card' entitlement. Appendix B provides in-depth information of the specific application, which member requested that it be brought before the committee and the location.
- In March 2021, Havant Borough Council formally adopted a new constitution (dated January 2021). One of the primary aims was to align the constitutions of East Hants District Council (EHDC) and HBC. EHDC do not operate a 'red card' system. As part of that review, Part Two, Section E1 Non-Executive Committees Planning Committee, incorporated the following sub-paragraphs:
 - 2.25 Where, within four weeks of its receipt by the Council, or within seven days of being notified that it is intended to grant permission for an application:
 - (a) Where five or more individual letters each raising material planning objections have been received by the Council; and
 - (b) The local ward Councillor (or in the absence of the local ward Councillor the Chairman or Vice Chairman of the Planning Committee) requests in writing to the Head of Planning, giving good material planning reasons, that the application be determined

¹ Comprising Cllrs Turner, Shimbart & Patrick

by the Planning Committee and the referral is agreed by the Chairman of the Planning Committee, the Head of Planning and the Cabinet member with portfolio responsibility for Planning.

- There was no reference to the 'Red' Card 'entitlement' of elected members in the old version of the Constitution. As there was no direct reference to the 'Red Card', in the new version, it was assumed that the sub-paras 2.2.5 (a) & (b) were merely providing additional democratic accountability to the planning process (particularly sub-para (a)), **not removing** the previous 'inherent' right exercised by elected members, which had been established by 'custom and practice'. Had elected members been consulted on the proposal to remove the 'red' card, it is felt highly likely that it would have been refused.
- The Joint Constitution Working Group had four participants from each authority. The HBC members were Cllrs: Bowerman, Howard, Patel & Bowerman. An email was sent to all members asking if they recall any discussion surrounding the removal of the 'red' card? While it is noted that the last meeting of the Joint Constitution Working Group took place in November 2019, and memory dims with the passage of time, responses received to date indicate recollection of the discussion over the 'five letters' from residents, but no specific conversation or deliberation of the status of the 'red' card entitlement for elected members. EHDC does not have a 'red' card system.
- Sub-para 2.2.5(b) 'could' be interpreted as a 'red' card entitlement for elected members. However, even if it was, it would be a dilution of the previous entitlement as prior approval of the Portfolio Holder for Planning AND the Planning Committee Chairman would be required before it was heard by the committee. Another anomaly within the revised Constitution is that without the full 'red' card entitlement, there is no mechanism for elected members to challenge delegated decisions taken by officers. For example, if an officer was minded to refuse an application, under the old scheme, an elected member could request that it was brought before the DMC/Planning Committee for their deliberation. It would also enable a deputation, outlining an alternative recommendation to be made to directly to the committee for consideration under an amendment. This no longer exists under Sub-para 2.2.5(b).
- Other local authorities have documented procedures for exercising a 'red' card function by elected members. Chichester District Council exercises a 'Red' Card procedure (See Appendix 3), even though there is no reference to it in their constitution.
- It is the Panel's belief that if consulted, elected members would wish to have the 'red' card system entitlement fully restored. It is not for the Overview & Scrutiny Committee to determine the best method for achieving this. It wasn't constituted previously, does it need to be? If it does, then the Standards Committee should be invited to add this to their workplan.

Appendix A – Planning Applications v Red Card Jan 2017 – Jun 2021

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	TOTAL Red cards
2017	3_3	2_1	2_1	1_0	3_1	3_0	3_2	2_1	1_0	1_0	1_1	1_0	10
2018	1_1	2_0	1_0	1_0	3_2	2_0	n/a	2_0	3_0	3_2	n/a	1_1	6
2019	3_2	n/a	1_0	n/a	1_1	n/a	2_0	1_1	n/a	2_2	n/a	n/a	6
2020	n/a	n/a	2_0	n/a	n/a	1_1	1_0	1_1	1_1	1_0	1_0	2_0	3
2021	1_1	2_0	2_1	2_1	5_2	3_0	n/a						5
o _a													
Page	8	6	8	4	12	9	6	6	5	7	2	4	
15													30



Two meetings of the DMC were convened in October. However, one was for the consideration of a paper relating to deputations. Two meetings held of the Planning Committee in June 2021. Items were considered at both meetings.

Appendix B – Details of 'Red' cards

2017

Jan	APP/16/01200	Cllr Guest	The Parchment – TPO
	APP/16/01199	Cllr Guest	The Parchment – TPO
	APP/16/01113	Cllr Cresswell	23 South Street, Emsworth
Feb	APP/16/00921	Cllr Cresswell	Dolphin Quay, Emsworth
Mar	APP/17/00101	Cllr Keast	20 Summerhill Road
Apr	N/A		
May	APP/17/00233	Cllr Buckley	32 Wallis Road
Jun	N/A		
Jul	APP/17/00388	Cllr Turner	128-130 Sea Front, HI
	APP/17/00352	Cllr Perry	1 Hawthorne Grove, HI
Aug	APP/17/00025	Cllr Wilson	139 Em Grove, HI
Sep	APP/17/00529	Cllr Lenaghan	380 Sea Front, HI
Oct	N/A		
Nov	APP/17/00928	Cllr Wilson	16 Langstone High Street
Dec	N/A		
2018			
Jan	APP/17/00633	Cllr Creswell	Orchard House, Western Ave, Emsworth
Feb	N/A		
Mar	N/A		
Apr	N/A		
May	APP/18/00134	Cllr Turner	Fair Acre, Church Lane, HI
	APP/18/00151	Cllr Bowerman	48 Havant Road, Emsworth
Jun	N/A		
Jul	N/A		
Aug	N/A		
Sep	N/A		
Oct	APP/18/00706	Cllr's Pike & Branson	39 West Street, Havant
	APP/18/00736	Cllr Guest	The Parchment – TPO
Nov	N/A		
Dec	APP/18/00929	Cllr Creswell	Southdown View, Long Copse Lane, Emsworth
2019			
Jan	APP/18/01234	Cllr Pike	39 West Street, Havant (Resubmission of 18/00706)
	APP/18/00985	Cllr Wilson	3 Lexden Gardens, HI
Feb	N/A		
Mar	N/A		
Apr	N/A		
May	APP/18/01228	Cllr's Wilson & Scott	Stoke Farm, Northwood Lane, HI
Jun	N/A		

Jul Aug Sep Oct	N/A APP/18/00450 N/A APP/19/00625 TPO 2091/2019	Cllr Gary Robinson Cllr Gwen Robinson Cllr Hughes	land at Forty Acres, Bedhampton 62 Ferndale, Waterlooville 64B Stakes Road
2020			
Jan	n/a		
Feb	n/a	OU =	
Mar	APP/19/01131	Cllr Turner	Land adj Mandai, St Peters Road, HI
Apr May	n/a n/a		
Jun	APP/20/00123	Cllr Bowerman	5 Orange Row, Emsworth
Jul	n/a	om bowerman	o erange new, zmowerun
Aug	APP/19/00324	Cllr Scott	507 Station Road, HI
Sep	APP/18/01033	Cllr Pike	Land East of, Castle Avenue, Havant
Oct	n/a		
Nov	n/a		
Dec	n/a		
2021			
Jan	APP/20/00696	Cllr Patrick	162 Stakes Hill Road, Waterlooville
Feb	n/a		
Mar	APP/20/01180	Cllr Sceal	193 London Road, Waterlooville
Apr	APP/20/00699	Cllr's Turner & Wilson	2 Eastoke Ave, HI
May	APP/20/00376 APP/21/00075	Cllr Kennett Cllr Scott	Fowley Cottage, 46 Warblington Road, Emsworth 3 Westmead Close, HI
Jun	n/a		

Red Card Procedure – Code of Practice

[Revised July 2013]

- 1. Under the Council's delegated powers arrangements the Executive Director of Environment has delegated power to determine applications except in specified circumstances including 'Where a Member of the Council makes a request to the appropriate employee, in accordance with the procedure prescribed for that purpose, that an application should be determined by the [Planning] Committee'. The prescribed procedure is known as the red card procedure. The objective is to ensure that the decision on a particular application is taken by the Planning Committee not an officer. Since decisions at committee-level are appreciably more expensive than officer- level ones and inevitably result in a delay to the application the following principles apply.
- 2. Members should only submit red cards when there is a sound reason why an officer-level decision is insufficient. This would normally arise when the proposal is for a major development, when there is an exceptional level of public interest or when the member has information or an opinion which s/he wishes to raise in debate. The red card procedure allows the member to require an application to be reported to the Planning Committee for determination.
- 3. The red card includes a space for the member to indicate why a committee decision is necessary. This will be based on his or her preliminary view of the application and will not be treated as an indication of the member's final view. Members should always complete this section, bearing in mind that the document will become public and the reason reported to the Planning Committee.
- 4. Members should limit to the absolute minimum the number of red cards submitted.
- 5. Members should consider carefully whether it is appropriate to submit a red card in respect of householder applications (suffix DOM), having regard to the advice in paragraph 2 and should be satisfied that it is justified on the basis of the particular circumstances of the case.
- 6. Where a member does decide that s/he wishes the application to come to committee, then a red card should always be submitted. S/he should not rely on a telephone conversation with the officer, although such conversations are often helpful to both members and officers and are to be encouraged where necessary in the interests of good member-officer relations
- 7. Requests for a committee-level determination may be made by applicants, objectors, agents and parish councils. Members should not accede to such requests solely because they have been asked to do so. Members should not, under any circumstances, forward red cards to another party e.g. a

parish council or an agent. Indeed such an event is an abuse of the procedure and can introduce uncertainty as to whether powers remain delegated to the officers.

8. If circumstances change after a red card has been submitted the member should withdraw the card either in writing or by phoning the relevant Development Manager or the Assistant Director of Development Management and Building Control (not the case officer), who will then note the file accordingly.

9. A member who has submitted a red card should normally be present at the committee meeting when the item is discussed and be prepared to explain the reasons for requiring a committee decision (with the chairman's consent if appropriate).

10. The red card should not contain any comment, representation or other communication other than the instruction as to the procedure for determining the application together with the reason.

11.Red cards may be sent for any application but members should note the caveat in the delegated powers arrangements to the effect that the red card procedure will not apply where there are statutory periods for determination of prior approval and similar applications and there is no Planning Committee meeting available within this period. Under such circumstances where a red card is submitted and there is insufficient time for determination by committee, the officers will seek to contact the member by telephone to discuss the scheme.

Administrative Procedures for Red Cards

- 1. A red card may be submitted by any member of the Council; members do not have to sit on the Planning Committee. Council members who are not on the Planning Committee would normally be expected to attend the Planning Committee meeting to speak (with the chairman's agreement) on an application they had red-carded, in accordance with principle 9 above.
- 2. The red card may be submitted at any time before the determination of the application by the authorised officer i.e. before the officer signs the decision preview sheet. It is, however, administratively convenient if the red card is submitted early in the application cycle, normally within the first 21 days.
- 3. A separate red card should be submitted for each application. If the application number is not known, then a description of the development as well as the address of the site should be written on the red card.
- 4. Red cards should be submitted electronically via the Members Desktop within the (*Virtual Private Network*) VPN.
- 5. The red card will become a public document and will appear on the electronic file. Reference to it will be made in the officer's report.



NON EXEMPT

HAVANT BOROUGH COUNCIL

CABINET 8th September 2021

Hayling Seafront Strategy – Developing a Regeneration Ambition

FOR DECISION

Portfolio Holder: Cllr Clare Satchwell

Key Decision: YES

Report Number:

1. Purpose

1.1 This paper provides Cabinet with an update on work underway to develop a Hayling Seafront Strategy. It seeks Cabinet endorsement of the draft Ambition document, to enable delivery of a programme of engagement and consultation with a range of stakeholders. Further, it seeks approval to develop a new brand for Hayling Seafront and to engage and consult on that as part of the broader engagement programme.

2. Recommendation

- 2.1 Members are recommended:
 - (i) To note the update on work underway to develop a Hayling Seafront Strategy
 - (ii) Endorse the draft ambition document to enable delivery of a programme of stakeholder engagement and consultation.
 - (iii) To approve the development of a new brand for Hayling Seafront, to form part of the programme of stakeholder engagement and consultation.

3. Executive Summary

3.1 Hayling Island Seafront is a key asset for the borough and is much loved. The seafront offers a wealth of opportunities, but also faces some significant challenges. It has a rich natural environment and is a popular destination for visitors, however much of the seafront is dated and requires investment. While its impressive natural coastline is one of the features that makes Hayling unique, its dynamic nature also presents a real challenge.

- 3.2 The Council is keen to develop an ambitious but deliverable plan for the seafront. One that that takes a 'whole place' based' approach, which looks at all aspects of the Council's service delivery, including the operational management of its assets, how it delivers its coastal and environmental management obligations and its ambitions for regeneration and economic growth.
- 3.3 A new seafront strategy for Hayling is being developed and will set out how the Council, working with a range of stakeholders and strategic partners, will take a new approach to proactively managing and enhancing the seafront. This will be developed over the coming months and be brought to Cabinet/Council at a later date.
- 3.4 As part of this new strategy, the Council is also keen to develop a regeneration ambition for the seafront. Building on work already done with the local community and supported by a range of technical work, a new draft ambition document has been developed (annex 1). This paper seeks endorsement of the draft document, to enable delivery of a programme of engagement and consultation with a range of stakeholders.
- 3.5 Development of a new brand for Hayling Seafront has been identified as an early priority. It is proposed to develop options and engage/consult on those as part of the broader engagement programme on the regeneration ambition
- 3.6 This work will form part of the Council's broader work to deliver its ambitious Regeneration Strategy for the borough.
- 4. Additional Budgetary Implications
- 4.1 None.
- Background and relationship to Corporate Strategy and/or Business Plans

Emerging Hayling Seafront Strategy

- 5.1 The Council has a number of roles and responsibilities in respect of Hayling Seafront, including (but not limited to) as landowner, operator of assets, public safety and front line service delivery as well as Planning Authority and Coast Protection Authority. The Council also has statutory obligations with respect to the management of the Site of Special Scientific Interest (SSSI).
- 5.2 To date, the Council has taken a somewhat traditional approach with regards to how it manages the seafront. Operational management of its assets is carried out either in-house (e.g. parking) or is delivered via the joint venture with Norse (e.g. litter collection). Coastal Partners

- (formerly the East Solent Coastal Partnership) lead on coastal issues, such as managing flooding and erosion risk, new coastal defence schemes and maintaining existing coastal assets.
- 5.3 Work to develop a regeneration plan for the seafront is led by the Council's regeneration team as part of the borough-wide regeneration strategy.
- 5.4 As such, budgets and management for each element sits within each service. While there is a degree of internal coordination, there are currently no formal mechanisms to ensure decisions are taken on a whole-place based approach. Any formal decision-making is carried out in accordance with the Constitution.
- 5.5 Work with external partners and stakeholders is also critical to ensuring effective management and best use of the seafront. While there is a range of joint work underway with bodies like Natural England and the Environment Agency, at this time there are limited formal governance structures in place.
- 5.6 In 2020, the Cabinet appointed a Cabinet Lead with specific responsibility for Hayling Seafront Strategy. The Council is keen to take a new comprehensive 'place-based' approach, which would seek to enable better coordination and improve decision-making, to ultimately deliver better outcomes for the seafront.
- 5.7 A Seafront Strategy is being developed to establish to set out how this will be achieved and to define the clear objectives and outcomes. The Strategy is likely to cover matters including the Council's approach with regards to regards to coastal and shoreline management, operational management of assets and key infrastructure, how it meets its statutory and mandatory obligations with regards environmental and coastal protection, as well as how it can best achieve its aspirations for regeneration and economic growth.
- 5.8 The Strategy will be supported by a Delivery Plan, which will look at how this is achieved, in terms of systems, processes, resources and governance. This strategy is currently in development and will be brought to Cabinet and if appropriate, Council later this year.

Draft Ambition document

- 5.9 A key element of the new Strategy will be the Council's aspirations for regenerating the seafront. Building on work already done with the local community and supported by a range of technical work, a new draft ambition document has now been developed (annex 1).
- 5.10 This Draft Ambition Document outlines a seafront ambition for Hayling Island Seafront with a vision to be a 'Happy, Healthy, and Vibrant Place'.

- 5.11 The document sets out a clear ambition and strategy for the future of the seafront, supported with a concept plan and roadmap to delivery.
- 5.12 Proposals for regeneration activity is focused at three key areas, each with its own character; West Beach, Beachlands and Eastoke. These provide hubs around which regeneration activities can be focussed, with opportunities to enhance the connections between them, as well as improve links to the rest of the Island.
- 5.13 The ambition document also sets out a series of design principles, intended to guide future proposals for development and enhancement;
 - Create an exciting and modern seafront and marine leisure offer supported by a strong brand, which increases the quality of the visitor experiences and opportunities for visitor spend
 - ii. Improve sustainable access to the seafront including enhancements to the Billy Trail
 - iii. Protect the unique character of the coastal landscape and enhance the natural environment. Ensuring the Council delivers its requitements to manage the SSSI
 - iv. Respond to Climate Issues
 - v. Create opportunities for active and healthy lifestyles
 - vi. Create a new approach to manage the seafront to improve the quality of resident and visitor experience
- 5.14 This paper seeks endorsement of the draft ambition document, such that a programme of engagement and consultation with a range of stakeholders can be delivered. A draft engagement framework is set out in appendix 2.
- 5.15 The intention is for this ambition document to be developed and for further work to be carried out to develop a more detailed delivery and phasing plan. This will seek to identify key deliverable projects for both the short, medium and long term.
- 5.16 Following the initial engagement period, the ambition document will be updated, revised and brought back to Cabinet/Council for formal endorsement or adoption as appropriate. It will then form a clear and robust framework for the regeneration programme to be implemented. This work will be progressed to align with the emerging Hayling Seafront Strategy.
- 5.17 Development of a new brand for Hayling Seafront has been identified as an early priority. A new brand will articulate the ambition and improve the perception of the seafront to visitors and potential investors, while providing local residents and existing businesses with a strong identity, which can also be used to promote the 'place'. It is proposed to develop options and engage/consult on those as part of the broader engagement programme on the regeneration ambition.

5.18 This work will also form part of the Council's broader work to deliver its ambitious Regeneration Strategy.

Relationship to Corporate Strategy

- 5.19 The development of the Hayling Seafront Strategy, the ambition document and subsequent delivery programme strongly align with all themes as set out in Corporate Strategy 2020-24;
 - Theme 1 An environmentally aware and cleaner Borough: the Strategy and Ambition document will align to aspirations for a cleaner, greener borough with projects targeting low or zero carbon where appropriate. A large area of the Seafront is designated as a SSSI and the ambition document seeks to have a focus on protecting and enhancing its natural environment. The Seafront ambition intends to promote the creation of environmental initiatives such as plastic-free. Opportunities for active and sustainable travel will be promoted.
 - Theme 2 A safe environment, healthier and more active residents: the Strategy, ambition document and any programme and projects delivered will seek to create places that are safe, that encourage healthy and active lifestyles and that support positive place-making for residents. This will include better connectivity through improved public realm and wayfinding to improve active travel. The proposed regeneration vision has 'happy and healthy' at its heart.
 - Theme 3 A thriving local economy: both the wider Hayling Seafront Strategy and the regeneration ambitions will drive economic growth, through positive place-making and regeneration, with a particular focus on the visitor economy.
 - Theme 4: A revitalized borough with infrastructure that meets our ambitions the Strategy, programme and projects will seek to deliver infrastructure (either directly or via partners) that will support the regeneration aspirations for the Council and have potential to deliver many of the broader objectives as set out in the Corporate Strategy.
 - Theme 5: A sustainable Council: the Strategy and regeneration programme will align to the Council's Financial Strategy and seek to create opportunities for income generation. A likely objective of the Hayling Seafront Strategy will be to create a self-sustaining place.
- 5.20 The work outlined in this paper aligns and seeks to deliver and further develop the work as set out in the adopted Regeneration Strategy Opportunity Havant (November 2018). Hayling Island is identified as one of the five priorities of the Regeneration Strategy. The Strategy recognises the unique character of Hayling Island and its potential to be enhanced, both in terms of the built and natural environment.

- 5.21 This work will also seek to align and complement work being undertaken on the emerging Hayling Island Coastal Management Strategy 2120 and work underway to develop a Flood and Coastal Erosion Risk Management (FCERM) Strategy for Hayling Island.
- 5.22 The work also aligns closely to and seeks to support delivery of the (existing and emerging) Havant Borough Council Local Plan.

6. Options Considered

- 6.1 Do nothing (Seafront Strategy) in the absence of a new Hayling Seafront Strategy, there is a risk that the Council's management approach won't align fully to the Council's other responsibilities for the seafront, nor its work to develop and deliver the regeneration plans or.. There is a risk that without that comprehensive framework, operational and strategic decisions could be made in isolation and without full regard to the wider impact, which means opportunities for improvement could be lost.
- Do nothing (Regeneration Ambition) without a clear document setting out a clear regeneration vision and ambition for the seafront, opportunities will be lost to enhance the infrastructure, facilities and the economic prospects. Including supporting delivery of the Local Plan aspirations. Decisions could be taken with the short term in mind only and without full regard to the strategic opportunity to enhance the seafront offer and upgrade the seafront's infrastructure.
- 6.3 None or limited engagement/consultation without proper and good quality engagement, local residents and businesses may feel excluded and the work would not benefit from their input, challenge and support. The Council's role is significant with regards the seafront, but other stakeholders play a key role and it is critical that they are fully engaged and involved, in order to consider all wider impacts and achieve the best outcomes.

7. Resource Implications

Financial Implications

- 7.1 The work to engage on the ambition document and to develop a brand for Hayling Seafront will be done predominantly in-house by officers and these costs will met by existing staffing budgets.
- 7.2 Where specialist support or input is required, for example where graphics and presentation materials are needed to support the engagement programme, or in the event that external specialist support is required to develop the brand, the cost of this will be met within existing regeneration budgets.

7.3 Budgets will be monitored closely and appropriate programme management arrangements will be in place to ensure the work can be delivered within the approved budgets.

Section 151 Officer comments

Date: 5th August 2021

The cost of developing the Hayling Seafront Strategy will be met by existing budgets. The outcome will be reported back with any future financial options.

Human Resources Implications

7.4 None. All work will be done in-house or by consultants funded within existing budgets.

<u>Information Governance Implications</u>

7.5 None. Information Governance will be considered at programme and project level.

Other resource implications

7.6 None.

8. Legal Implications

8.1 Approval of the recommendations in this report may require the engagement of external consultants and this will need to be undertaken in accordance with Contract Standing Orders.

Gina Homewood 20 July 2021

Monitoring Officer comments

Date: 5th August 2021

Legal implications comments above are noted; no further comment to add

9. Risks

- 9.1 There is recognition that there are a number of emerging policies and strategies for Hayling Island, including this work, the Local Plan and the Coastal Management Strategy 2120/Flood and Coastal Erosion Risk Management Strategy. In many cases, there has been, is currently or will be engagement with local stakeholders for these matters and therefore there is a need to be clear about which matter is subject to consideration, what influence stakeholders can have and how these policies and strategies will work together. This will be managed through the Stakeholder Engagement Plan.
- 9.2 No further significant identified risks. All risks will be considered and managed at programme and project level.

10. Consultation

- 10.1 The Cabinet Lead for Planning, Hayling Seafront Strategy and Coastal Management and wider Cabinet have been consulted on this paper.
- 10.2 Natural England has also been engaged informally and further work is underway to continue to develop a positive working relationship with them and other statutory and non-statutory stakeholders.
- 10.3 Engagement and consultation with local residents, businesses and a wide range of key strategic stakeholders and partners will be important as this work moves forward. A stakeholder engagement framework is set out in appendix 2.

11. Communication

- 11.1 Communications with local residents, businesses and key partners will also be important and a variety of methods will be used to keep people updated and communicate key messages. This will include updates via the broader regeneration programme website (www.havewithhavant.co.uk) as well as dedicated pages on the Council website (www.havant.gov.uk/hayling-island-seafront), social media channels and other methods as appropriate.
- 11.2 A Communications Plan will be developed by the Council's communication teams and will be a whole Council plan to ensure coordination across the various services.

12. Appendices

Appendix 1: A Regeneration Ambition (draft) **Appendix 2**: Stakeholder Engagement Framework

13. Background Papers

Havant Regeneration Strategy -

https://cdn.havant.gov.uk/public/documents/Have%20opportunity%20with%20Havant%20update%20March%202019.pdf

Hayling Island Coastal Management Strategy 2120/Flood and Coastal Erosion Risk Management (FCERM)

https://coastalpartners.org.uk/project/hayling-island-coastal-management-strategy-2120/

Agreed and signed off by:

Monitoring Officer: 5th August 2021 S151 Officer: 5th August 2021

Director: 28th July 2021

Portfolio Holder: 20th July 2021

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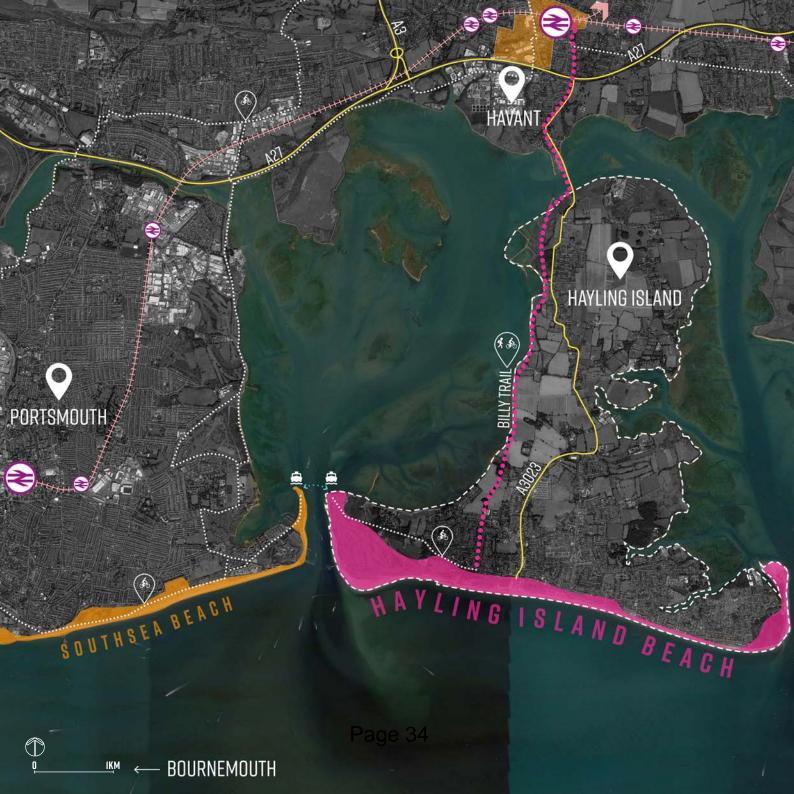




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Hayling Island has been a popular destination for over a century.

The seafront has a heritage rich in watersports and it offers a high-quality natural environment. The local tourism sector has great potential to contribute to the local economy, attracting significant visitor spend and supporting over 4,500 jobs across the Borough. The potential growth in the staycation market provides another fantastic opportunity to support a vibrant economy.

However, there are some key challenges:

- Parts of the seafront are dated and require updating and investment
- 2 The coastline is dynamic and vulnerable to coastal flooding and erosion, particularly during high tide and storm events.
- 3 The peninsula geography can lead to congestion on the roads during peak times
- 4 The seasonality of the visitor offer means that the seafront is often crowded during peak times but quiet out of season
- 5 The poor perception of Hayling seafront

Havant Borough Council wants to work with local residents, businesses and a range of other key stakeholders to develop and deliver **ambitious** and exciting plans to **enhance** the seafront and create an **inspiring destination**.

We want to develop a new approach to managing the seafront to drive up the quality of the resident and visitor experience. We want to explore opportunities to grow niche markets-such as watersports and activity holidays - improve access to the beach, including enhancements to the Billy Trail, strengthened connections across the seafront via new and enhanced cycle and walking routes facilitated by clear wayfinding signage.

We want to encourage high quality development and the creation of new facilities, including an improved leisure offer and a stronger commercial proposition – one that is sustainable in the long term and supported by a clear brand and identity. We want to protect and enhance the precious natural environment, and create a happy, healthy and vibrant place.

This document builds on work undertaken by Hemingway Design (January 2019) and Mace (December 2019/20). It sets out a clear ambition and strategy for the future of the seafront, accompanied with a comprehensive concept plan and roadmap to delivery. It aims to enhance the range and quality of attractions, improve the environmental quality and urban design of the seafront and connect key attractors in ways that reflect the heritage of the island. Regeneration is focused at West Beach, Beachlands and Eastoke.

A SEAFRONT AMBITION

HAYLING SEAFRONT WILL BE A HAPPY. HEALTHY AND VIBRANT PLACE

Hayling Island Seafront is a key asset for the borough and a focus for regeneration and positive placemaking.

The seafront will become a focus for new investment to grow and sustain a thriving local economy that will transform the area to one that focuses on activity and experience-based tourism, which takes advantage of the natural qualities of the seafront.

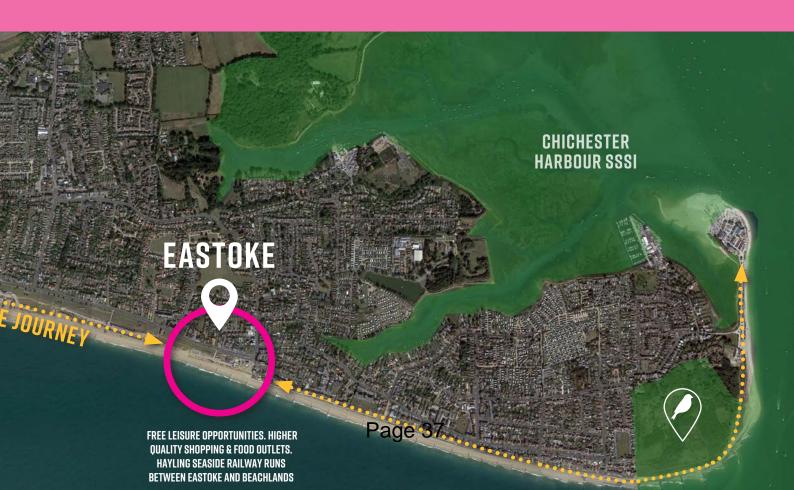
The ambition for the seafront is supported by a series of that are fundemental to supporting a long term strategy for the coastal destination that both enhances and preserves:

- 1 Create an and offer, supported by a way which increases the quality of the visitor experience and opportunities for visitor spend
- 2 Improve sustained access to the beach, including enhancements to the Silve Trail and improved connections across the seafront via new and enhanced cycle and walking routes, facilitated by clear wayfinding signage, moving towards a services future
- 3 Protect the unique character of the coastal landscape and enhance the natural environment, supported by a high-quality public realm



- 4 Any strategic approach will be responsive to dimate issues, creating the control to the strategy and will be proactive in protecting the coastline
- 5 Create opportunities to support

 active transposes and mail
 bases, where residents and visitors
 can experience the landscape
 through activities, including walking,
 cycling, running and watersports
- 6 Create a new approach to managing the seaton to drive up the quality of the resident and visitor experience, and sustainable coastline



3.0

TODAY







NATURAL ENVIRONMENT

- High natural value seafront environment, including Sinah Common Site of Special Scientific Interest (SSSI), an area designated as a Site of Interest for Nature Conservation (SINC) and the adjacent Solent Maritime Special Area of Conservation (SAC)
- The lowland dry acid grassland and coastal vegetated shingle beach are of biodiversity interest and value
- Blue Flag status achieved for last 27 years
- Championship Hayling Golf Course with spectacular views of the Solent, alongside the popular Hayling Island Sailing Club.

POPULATION

- The population is estimated to increase to 18.565 in 2021
- Median age of residents is 52
- 29.6% of the population are over 65, with 24.7% retired
- In 2011, almost one third of the population were in the 45-64 age group, although this group is predicted to decrease to a quarter while those aged 65 years and over are predicted to increase
- In 2011, 69% of homes were owneroccupied. 15% of Hayling households were occupied by a single resident over the age of 65 years at this time.

LOCAL EMPLOYMENT

- The tourism industry supports 4589 jobs across the borough (Tourism South East 2018)
- Tourism remains a significant employer on the island, helping to encourage working age families to stay and work locally
- The proportion of unemployed on Hayling Island, was 5.9% in February 2021
- 8.4% of the local population were employed within the accommodation and food industry.



TRANSPORT & ACCESS

- Two bus services connect the Island with the mainland every 15 minutes
- Hayling Ferry service connects Hayling with Eastney Point and operates summer and winter timetables
- The Island suffers from a fragmented public right of way network, made up mainly of short linear routes and little formal horse riding provision
- The main recreational experience is concentrated on the south coast and Hayling Billy disused railway on the west coast.



4.0

THE FUTURE

NATIONAL TRENDS

- Ageless Visitors: With people increasingly delaying major milestones such as marriage and children till later in life, coupled with people living longer and more active lives, it is becoming increasingly less relevant to think about visitors in terms of their age and more in terms of their interests
- Solo Visitors: Increasingly people are experiencing living on their own across any number of points in their lives. In the UK, 26% of households are single and solo travelling is one of the fastest growing categories and many travel brands are tapping into this niche. Solo adventures are positioned as enriching opportunitie for self-discovery
- Inspiration and pre-planning:
 The online world offers an endless inspiration and ideas for travel. Tourism products need to ensure they are part of consumer conversations, endorsed by social influencers and hopefully tick the boxes of key criteria to feature in algorithm results. Tourism products need to be clear on which target groups/ niches they want to address
- Experiences: Future visitors will opt for trips that allow them to collect as many unique experiences

as possible for the minimum investment of time and money to get there. With limited budget and holiday time available, future visitors want to find out as much as possible about their destination before getting there. Some visitors are also looking to combine their visit with learning additional skills, self improving activities or trying new experiences.

REGIONAL & LOCAL TRENDS

- National chains within the lower to mid-market accommodation range are looking to develop new quality offers to draw in a higher price premium (higher quality accommodation/improved provision of leisure activities and facilities)
- The tourism offer on the island needs to improve the quality of the visitor experience, otherwise holiday park guests will increasingly stay within resorts, reducing the wider economic benefits to the island
- Opportunities to address seasonality of visitor demand on the seafront lie in enhancing the visitor experience and encouraging visits outside of the school holidays from specific market segments





- The markets offering the greatest potential for off-peak growth for Hayling Island include empty nesters (over 55s) for health and wellness, under 35s for activity/ active breaks and building an audience from local residents
- Key challenges for tourism development include limited transport connections to the island, the availability of high speed broadband, WIFI and mobile reception, and the availability of skilled staff, with tourism perceived as a low-skilled sector.



FUTURE POTENTIAL

- Potential to develop a strongly branded niche location for active pursuit and activity holidays, underpinned by its heritage as the home of windsurfing
- Walking and cycling are the most popular activities, but there is significant interest in watersports too
- The ideal activity holiday involves at least three different active experiences, blended with a mix of other holiday activities
- Successful holidays are not just about the activity, the local scenery, accommodation, food and drink, and other attractions play an important part
- There is an opportunity to improve communication about provision and ease of access for these activities to encourage more people to participate. The presence of an activity hub facility on Hayling Island seafront could support tourism growth by providing information about the range of activities available, alongside local maps and guidance, and free WiFi access
- Consumers like to pick and mix their activities to create their own personal activity holidays, as well as combining these active experiences with other general holiday pursuits such as visiting sights, shopping and entertainment
- The love of local is common ground for people taking activity holidays on the English coast.





5.0

OPPORTUNITIES

An exciting opportunity exist to revitalise Hayling Island seafront, catering for the core local population, as well as attracting visitors and encouraging them to stay longer by providing a range of activities catering for all ages.

and provide hubs around which to focus regeneration activities, with the them of equal importance.

Key opportunities to address the challenges outlined on page 5 and realise the ambition for Hayling Seafront include:

- Improving the perception of the seafront through the creation of a
- Preserving and enhancing
 and residential development
 in the three key activity hubs
- A sensitive and targeted approach to investment, regenerating and improving the tourism economy and encouraging further commercial investment and job creation, creating a

- between the three
 activity hubs, through a looped
 network of foot and cycle paths,
 building upon the informal trails that
 already exist. Provision of
 along the seafront,
 with activities located along the
 journey between the hubs. A clear
 which identifies
 the three hubs of activity, their
 locations, the respective attractions
 and the routes and spaces along the
 Hayling Island Journey.

These opportunities should all be underpinned by a new and smarter way of managing the seafront, which addresses climate change through initiatives such as the creation of a , advocating the use of sustainable alternatives.







CONCEPT PLAN

BEYOND THE BEACH

OPPORTUNITY FOR AN EXTENDED WALKING & CYCLING LOOP TOWARDS THE FERRY BOAT INN & SINAH COMMON

NATURE ROUTE

MEANDERING ROUTE THROUGH THE BACK OF THE BEACH & SINAH COMMON SSSI. PROVIDES AN OPPORTUNITY TO ADMIRE THE WILDLIFE & VIEWS OF THE COAST

WEST BEACH

ACTIVITY & NATURE

WATERSPORTS & ACTIVITY HUB, COUPLED WITH A MORE DIVERSE FOOD & BEVERAGE OFFERING & SENSITIVELY DEVELOPED BEACH-BASED VISITOR ACCOMMODATION. ACCOMMODATION COULD BE DEVELOPED AROUND OVERNIGHT STAY BEACH HUTS, CAMPER VAN OR CAMPING EXPERIENCES, THAT COULD SIT LIGHTLY WITHOUT DETRACTING FROM THE HIGH QUALITY NATURAL ENVIRONMENT

BEACHLANDS

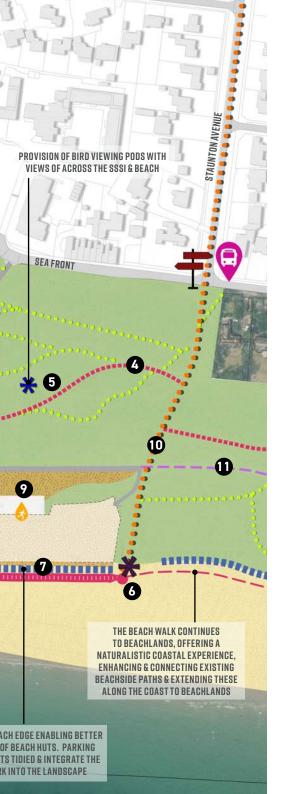
COMMUNITY & LIVING

SMALL-SCALE, FAMILY FRIENDLY ACCOMMODATION, ALONGSIDE SEA VIEW CAFÉS & RESTAURANTS WITH AN INDEPENDENT FOCUS. IMPROVEMENTS TO PUBLIC SPACE & LANDSCAPE SHOULD PROVIDE INVITING CONNECTIONS TO THE BEACH









Key principles have been developed for West Beach to become a focus for nature and activities:

- A quiet, open, and natural area, preserving the existing character. Interventions will be subtle and modest, bedded within the environment. Creation of a wild landscape aesthetic
- An innovative 'Blue Park', allowing greater access to water-based activities whilst protecting the environment and building on the history of watersports on the island
- West Beach as a hub for health and well-being, enabling people to
- WATERSPORTS CENTRE, INCLUDING TEACHING & TRAINING FACILITIES FOR ALL ABILITIES
- LOCATION FOR STREET FOOD VENDORS,
 MEETING AREA & BBO SPACE
- 3 BEACHFRONT WALK
- 4 NATURE ROUTE
- SSSI/NATURE VIEWING HUTS
- BEACHFRONT BEACON
- BEACH HUTS POSITIONED TO SCREEN CAR Parking
- 8 WATERSPORTS ACTIVITY & PARKING
- HAYLING SKATE PARK INTEGRATED WITHIN THE LANDSCAPE
- EXTENSION OF THE BILLY TRAIL TO THE BEACH
- EXISTING LANE CLOSED TO VEHICULAR TRAFFIC & USED AS CYCLE & PEDESTRIAN LINK
- 12 BEACHLANDS GOLF COURSE
- BEACH FRONT WALK FORMAL
- BEACH FRONT WALK INFORMAL
- NATURE ROUTE
- FOOT/CYCLE LINK ALONG EXISTING LANE

- experience the landscape through a broad range of outdoor activities, providing an alternative experience to the typical tourist offer, as well as an excellent facility for residents
- Introduction of artwork along the beachfront walk and nature walks referencing the island's history.
 Incorporation of art within visual screens and berms to screen areas of parking, creating a more positive interaction between beach and car park
- A multi-generational experience where people can come together and socialise and immerse in the natural beachfront environment.
 - INFORMAL FOOTPATH
- BILLY TRAIL
- ■ PROPOSED BEACH HUT ARRANGEMENT
- CHANGING/OVERNIGHT STAY HUTS/SHIPPING CONTAINERS
- POP-UP FOOD/DRINK VENDORS
- EXISTING BUILDING
- MEETING/BBO AREA
- BEACH
- SINAH COMMON
- CAMPERVAN/GLAMPING AREA
- PROPOSED PARKING
- BERM/DECORATIVE SCREEN
- FEATURE BEACON-IKM MARKER
- BEACON
- * NATURE VIEW HUT
- BUS STOP
- WAYFINDING
- BEACHFRONT ACTIVITY

ACTIVITY

West Beach offers great heritage with watersports and links to the natural coast, sympathetic development can bring a focus of watersports activity and facilities for both local residents and visitors to the beach.



PROVISION OF A DEDICATED HUB FOR WATERSPORTS ACTIVITY



WATERSPORTS ACTIVITY CENTRE, STORAGE & SHOP CREATES A HUB OF ACTIVITY



NEW BBO & PICNIC AREAS, ALONGSIDE STREET FOOD & POP UP SPACES



POTENTIAL FOR PERMANENT STRUCTURES COULD BE DESIGNED INTO THE LANDSCAPE



SCREENING WALL BETWEEN THE CAR PARK & BEACH PROVIDING FOR INTERACTION & DELIGHT



ARTWORK INSTALLATIONS COULD BE USED TO CREATE A LINK ALONG THE BEACH

NATURE

West Beach has retained much of its natural beauty, with proposals looking to enhance this natural setting, with dedicated routes and viewing pods/huts that allow the enjoyment of the natural setting.



THE LANDSCAPE



MODERN, YET SYMPATHETIC PODS THAT SIT DISCREETLY IN USE OF PUBLIC REALM TO CREATE A SIMPLE & CLEAN TRANSITION TO THE BEACH EDGE



PROVISION FOR DOG WALKING, BOTH ALONG THE BEACH & WITHIN THE LANDSCAPE BEHIND IT



NATURAL MATERIALS CAN HELP IN SHAPING & FRAMING **NEW ROUTES**



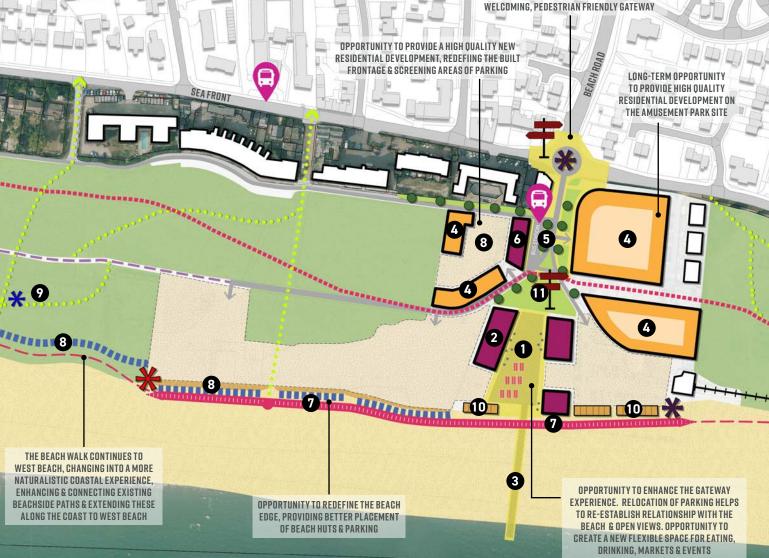
PLACES TO VIEW & INFORM THE PUBLIC OF THE HISTORY & NATURE OF THE AREA



USE OF SIGNAGE & WAYFINDING

BEACHLANDS: A PLACE FOR LIVING BEACHLANDS: A PLACE FOR LIVING PUBLIC REALMENHANCEMENTS A

PUBLIC REALM ENHANGEMENTS AT THE JUNCTIO OF SEA FRONT & BEACH ROAD TO CREATE A WELCOMING, PEDESTRIAN FRIENDLY GATEWAY





Key principles have been developed for Beachlands that set it as a destination along the seafront:

- Creation of an arrival experience that connects Hayling Island with the beach, becoming a destination in its own right
- Provision of a new flexible public space for local markets, events, outdoor seating and views of the sea
- Extension of the public realm to the Sea Front Road creating an improved gateway to the beach. A pedestrian friendly environment connects both sides of Sea Front

- A formal section of the beachfront walk interacts with the proposed public square, with a feature promontory/accessible groyne extending to the waters edge
- Beyond the areas of activity, the beachfront walk changes character to reflect the changing environment along the beach
- Small scale and family friendly overnight or short stay opportunities overlooking the beach
- Organisation of beach huts have to maximise sea views. The position of the beach huts also acts to screen parking areas.
- DESTINATION SPACE FOR OUTDOOR EVENTS & SPILL OUT AREA
- MIXED-USE BUILDINGS WITH GROUND FLOOR FOOD & DRINK UNITS, WHICH SPILL OUT ONTO THE SOUARE
- 3 FEATURE PROMONTORY/ACCESSIBLE GROYNE
- RESIDENTIAL APARTMENTS WITH VIEWS
 OF THE COASTLINE
- BUS DROP-OFF / BUS STATION
- VISITOR CENTRE WITH RESIDENTIAL ABOVE
- 7 BEACHFRONT WALK
- 8 BEACH HUT FRONTAGE
- SINAH COMMON SSSI
- OVERNIGHT STAY / CHANGING ROOM
 BEACH HUTS FOR HIRE
- GATEWAY GREEN SPACE
- BEACH FRONT WALK FORMAL
- BEACH FRONT WALK-INFORMAL
- FOOT/CYCLE LINK ALONG EXISTING LANE
- INFORMAL FOOTPATH
- HHHHH EXISTING RAILWAY LINE
- PROPOSED BEACH HUT ARRANGEMENT

- OVERNIGHT STAY HUTS/SHIPPING CONTAINERS
- EXISTING BUILDING
- PROPOSED RESIDENTIAL BUILDING
- PROPOSED MIXED USE BUILDING
- PUBLIC REALM
- BEACH SINAH COMMON
- PROPOSED PARKING
- BERM/DECORATIVE SCREEN TO SCREEN PARKING
- FEATURE BEACON- IKM MARKER
 - BEACON
- 🔭 NATURE VIEW HUT
- BUS STOP
- HAYLING SEASIDE RAILWAY STATION
- WAYFINDING
- BEACHFRONT ACTIVITY
- PROPOSED TREE

COMMUNITY

Beachlands can become a key destination for both the community and visitors, creating a public space that links Hayling Sea Front to the beach and provides the opportunity for outdoor events, gallery space and rentable spaces or overnight stay.



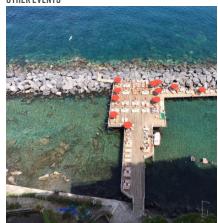
NEW GROUND FLOOR EATING AND DRINKING. THE OUTDOOR EVENT SPACE CAN ACCOMMODATE MARKETS & OTHER EVENTS



A UNIFIED WALK ALONG THE BEACH, CHANGING CHARACTER ALONG ITS LENGTH TO REFLECT ITS SURROUNDINGS



SEAFRONT BEACONS CREATE UNIQUE 'LIGHTHOUSES' ALONG THE BEACH, CONNECTING THE HUBS & JOURNEY SPACES TOGETHER



COASTAL DEFENCES CAN ALSO BE USED AS EXTENSIONS TO PUBLIC REALM



A NEW AREA OF PUBLIC SPACE TO CONNECT & GUIDE PEOPLE TO THE REACH



INTEGRATING THE WORLD WAR II TRAIL & COPP MEMORIAL AS PART OF WIDER WALKING ROUTES

LIVING

Longer term aspirations could involve bringing new homes to the area to create high quality living opportunities consisting of new modern homes for families. Natural materials could help reflect the coastal location. New homes will have to be designed to consider the flood risk of the coastline.

















Key principles have been developed for Eastoke that set it as a destination for both leisure and events, building on the previous public realm improvements and existing events:

- Extending the public realm to provide a greater space for outdoor entertainment and events, creating new public outdoor seating and space, and creating a more pedestrian-friendly environment and reducing the presence of cars
- Provision of outdoor kiosks create the opportunity a variety in modern food, drink and retail offering,
- OPPORTUNITY TO EXTEND PUBLIC REALM
 ACROSS SEA FRONT ROAD, CREATING A
 PEDESTRIAN FRIENDLY ARRIVAL TO EASTOKE
- NEW VISITOR INFORMATION CENTRE
 PROVIDES FRONTAGE TO SEA FRONT ROAD &
 A WELCOMING ARRIVAL
- 3 EXTENDED EVENT SPACE, SCREENED FROM VEHICULAR TRAFFIC & EMBRACING ITS RELATIONSHIP WITH THE BEACH
- OUTDOOR GYM EQUIPMENT DESIGNED INTO
 THE PUBLIC REALM, WITH AN EXTENSION
 OF FITNESS TRAIL DESIGNED INTO THE
 BEACHFRONT WALK
- 6 HAYLING SEASIDE RAILWAY EXTENSION, IMPROVING RELATIONSHIP TO PUBLIC REALM, USES MAY INCLUDE A CAFÉ OR WAITING AREA
- 6 FLEXIBLE EVENT/LEISURE SPACE
- 7 HIGH QUALITY RESIDENTIAL
- CONCENTRATION & RATIONALISED OF CAR PARKING CLOSER TO EASTOKE
- RESTORED PARKLAND FOR USE AS A KITE PARK
- OUTDOOR KIOSKS AND BEACH BAR/
 RESTAURANT FRAMING THE EVENTS SPACE
- BEACH FRONT WALK-FORMAL
- BEACH FRONT WALK-INFORMAL
- FOOT/CYCLE LINK ALONG EXISTING LANE
- INFORMAL FOOTPATH

- creating a vibrant and lively place
- Provision of a new beach bar or restaurant to help to create a modern relaxed beach environment that spills into the events space and onto the beach
- Incorporation of toilet facilities as part of a new tourist and visitor centre, which creates a new frontage to Sea Front Road and the events space
- New high quality residential creates a new corner frontage to Sea Front Road and Rails Lane.

HIHH EXISTING RAILWAY LINE

PROPOSED BEACH HUT ARRANGEMENT

OVERNIGHT STAY HUTS/SHIPPING CONTAINERS

EXISTING BUILDING

PROPOSED RESIDENTIAL BUILDING

PROPOSED MIXED USE BUILDING

VISITOR INFO/TOILET FACILITY

PUBLIC REALM BEACH

SINAH COMMON

PROPOSED PARKING

BERM/DECORATIVE SCREEN TO SCREEN
PARKING

FEATURE BEACON- IKM MARKER

X− BEACON **X−** Nature View Hut

NATURE VIEW HUT
COAST GUARD

BUS STOP

A HAVI INC CEACIDE D

HAYLING SEASIDE RAILWAY STATION

WAYFINDING

T DEAGUEDOUT A

BEACHFRONT ACTIVITY

LEISURE

Eastoke is well-located for access to all the holiday accommodation on the island, and has the potential to offer a family-friendly environment during the day and night.



INFORMAL BAR & DINNING WITHIN A NEW PUBLIC SPACE



OUTDOOR SEATING THAT SPILLS ONTO THE BEACH EDGE CREATING A VIBRANT DAY & NIGHT LIFE LOCATION



PEDESTRIAN FRIENDLY STREETS CREATING A UNIQUE SENSE OF IDENTITY



KIOSKS & VANS OFFER FLEXIBLE SPACES TO SELL GOOD QUALITY FOOD & GOODS



RESHAPED PUBLIC SPACE PROVIDING THE OPPORTUNITY TO HOST LARGER OUTDOOR EVENTS, FESTIVALS AND OPEN AIR CINEMAS



THE BEACHFRONT WALK EXTENDS TO EASTOKE, INTEGRATING AREAS OF SEATING, REST & FITNESS ALONG ITS LENGTH

EXPERIENCE

West Beach brings the opportunity for living, visiting, leisure, relaxing or keeping fit. The site offers great potential and variety in its location and as part of the wider beach journey.



BEACH BAR SEATING CAN EXTEND OUT ONTO THE BEACH



SYMPATHETIC ARCHITECTURE CAN TIE TOGETHER MULTIPLE COMMUNITY USES



POP-UP FOOD VANS OFFER VARIETY & THE CHANCE FOR LOCAL RESTAURANTS TO CAPTURE TOURIST TRADE



FLEXIBLE SPACES ALLOW FOR A VARIETY OF SEASONAL EVENTS



CHILDREN'S PLAY REFERENCES THE CHARACTER & MATERIALS OF THE COASTLINE



HIGH QUALITY LIVING FRAMING THE CORNER OF THE SEAFRONT, WITH VIEWS OVERLOOKING THE BEACH

8.0

NEXT STEPS

- ENGAGE WITH RESIDENTS & BUSINESSES
- PREPARE AN ILLUSTRATIVE MASTERPLAN
- CREATE A CLEAR & STRONG BRAND/IDENTITY TO TELL THE STORY OF HAYLING SEAFRONT
- TRIAL POP UPS AT WEST BEACH & TEST NEW IDEAS ALONG THE SEAFRONT
- DEVELOP COMMERCIAL OFFER & UNDERTAKE SOFT MARKET TESTING
- PREPARE FUNDING & IMPLEMENTATION PLAN
- MAKE THE CHANGE!







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Appendix 1 Regeneration Ambition (draft)

Enclosed



Appendix 2 Stakeholder Engagement Framework

1 Purpose

- 1.1 This document seeks to establish a framework and set of guiding principles, which Havant Borough Council will adopt in respect to partner, community and stakeholder engagement in respect of the Regeneration Ambition document for Hayling Seafront.
- 1.2 It is intended that this document is consistent with the approach used for engagement being undertaken with regards the Havant Regeneration Strategy.

2 Introduction

- 2.1 Engagement with local residents, businesses and key stakeholders will be critical to the success of the delivery of the regeneration aspirations for Hayling Seafront
- 2.2 Engagement is a way to build and sustain relationships between public services, community groups and key partners helping them both to understand and if necessary participate and take action.
- 2.3 Communication and engagement activities provide the opportunity to inform, update, engage and consult stakeholders creating a positive and collaborative working relationship, through effective communications.
- 2.4 There are a number of emerging policies and strategies for Hayling Island, including (but not limited to) the Hayling Seafront Strategy work, the Regeneration Ambition, development of the Local Plan as well as the Coastal Management Strategy 2120/Flood and Coastal Erosion Risk Management Strategy. In many cases, there either has already been, is currently or will be engagement with local stakeholders as these plans develop and therefore it may be confusing for stakeholders.
- 2.5 The new Hayling Seafront Strategy will seek to bring these items together and articulate them in a coordinated way. However, in the meantime there is a need to be clear with stakeholders about which matter is subject to consideration, what influence they can have and how these policies and strategies will ultimately work together. This will be managed through a more detailed Stakeholder Engagement Plan.

3 Guiding principles

• **Two-way communication and engagement** - stakeholders have the opportunity to make their views, need and ideas heard while giving the Council the opportunity to do the same.

- Clear and consistent messaging ensure messages are clear and consistent in respect of progress and decisions.
- Open and transparent providing stakeholders with access to relevant information, while also recognising the need for confidentiality and/or for treating information sensitively, as appropriate.
- Approachable building trust and confidence and treating people with respect.

4 Stakeholders

- 4.1 For the purpose of this work, stakeholders broadly fall into the following groups:
 - Residents including community groups/representatives and special interest groups
 - **Businesses** and business groups/representatives
 - **Strategic partners** e.g. Solent Local Enterprise Partnership, Hampshire County Council, Natural England, Environment Agency.
- 4.2 The above are provided by way of examples for illustration purposes only and are not exhaustive.
- 4.3 A full stakeholder mapping exercise will be undertaken.

5 Engagement approaches

- 5.1 Engagement is often used as a broad term to cover a range of different approaches and methods. The following sets out some of the methods that may be used. It also describes some of the key terms used in this document.
 - **Briefing** providing information often in a formal manner
 - **Updating** giving the most recent news or information
 - Informing imparting knowledge of a fact or circumstance
 - Engaging a 2-way process of interacting and listening for mutual benefit
 - Two-way Dialogue exchanging ideas and opinions, project team and stakeholders listen and hear what's being said
 - **Consulting** seeking views and feedback on a proposal for consideration in decision making.
 - Collaborating working together to achieve a common purpose
 - **Participating** process of groups or individuals having the opportunity to become actively involved in a project.

6 Methods of engagement

6.1 A variety of methods can be used to engage stakeholders, including (but not limited to) meetings (online or physical), surveys, presentations, workshops, updates via website and social media.

6.2	An engagement plan will be developed alongside the stakeholder map.



PART EXEMPT

HAVANT BOROUGH COUNCIL

CABINET 8 September 2021

Havant Regeneration Programme – update and approval of next steps

FOR DECISION

Portfolio Holder: Cllr Tim Pike

Key Decision: YES

Report Number:

1 Purpose

- 1.1 This paper provides Members with an update on the progress made in respect of the Havant Regeneration Programme, with a specific focus on Havant Town Centre, including the Civic Plaza project. The paper seeks Cabinet approval for a series of recommendations, which will enable this ambitious and important programme of work to progress at pace.
- 1.2 The report sets out;
 - An update on progress made in respect of the Havant Regeneration Strategy, with a recommendation to refresh both the Strategy and Delivery Plan.
 - An update on Havant Town Centre regeneration and a recommendation to progress three priority projects.
 - An update on the Civic Plaza project (to be known as Civic Plaza East) and a recommendation to approve the outline business case to enable the next stage of more detailed work to be carried out.

2 Recommendation

- 2.1 Members are recommended:
- 2.1.1 To note the update on the Havant Regeneration Programme.
- 2.1.2 To approve the development of a refreshed Regeneration Strategy and updated Delivery Programme.
- 2.1.3 To note the update on progress made in respect of Havant Town Centre regeneration.
- 2.1.4 To approve the progression of three priority projects;

- (i) development of an outline business case for the Bulbeck Road car park and submission of an outline planning application as appropriate.
- (ii) detailed work on Civic Plaza East (see recommendation 2.1.6 below)
- (iii) work to develop a package of access and public realm improvements
- 2.1.5 To note the update on the Civic Plaza Plus project (to be known as Civic Plaza East).
- 2.1.6 To approve the Civic Plaza East outline business case to enable the next stage of the more detailed work to be carried out.

3 Executive Summary

- 3.1 In November 2018, Havant Borough Council approved a new, bold and ambitious Regeneration Strategy. The Strategy set out the Council's regeneration aspirations for the Borough to 2036, in alignment with the Local Plan, Corporate Strategy and Medium-Term Financial Strategy (MTFS).
- 3.2 A new team of officers was formed to lead on delivery of the programme and to work across all Council services to coordinate a whole Council approach, as well as work with external partners and stakeholders.
- 3.3 The Regeneration Strategy was accompanied by a Delivery Plan, which set out a proposed phasing approach as well as identification of early priorities and focus for intervention. While regeneration can take considerable investment of time and resources and tangible progress can often feel slow, significant progress has been made including the acquisition of the Meridian Centre in 2019, disposal of a key employment site and progression of other key priority projects. This paper sets out a summary of progress made to date.
- 3.4 Since the Strategy was adopted, market conditions and opportunities for positive place-making have changed significantly. A dramatically changed retail and town centre landscape, the impact of Brexit and its relationship to infrastructure and strategic employment sites and more recently the Covid pandemic, provide both a series of challenges and also new opportunities for the Borough. It is also important to align the Strategy and Delivery Plan to the Council's new Corporate Strategy and Medium Term Financial Strategy, as well as a changing national and local policy context.
- 3.5 While the main focus for the Council in 2020 and early 2021 has been supporting its business and residents through the pandemic, more recently there has been to return towards a focus on strategic growth and, therefore, it is considered appropriate and timely to refresh the Regeneration Strategy and associated Delivery Plan, to ensure it is fit

- for purpose and has the right focus to drive forward transformational economic growth.
- 3.6 A key priority and focus of the Regeneration Programme to date has been Havant Town Centre. This paper sets out an update on progress made in respect of regenerating Havant Town Centre, including the acquisition of the Meridian Centre, development of a masterplan, procurement to secure a development partner for the Civic Plaza car park site (now referred to as Civic Plaza East) and the recent submission of a substantial Levelling Up Fund bid.
- 3.7 This paper also brings forward an Outline Business Case for the Plaza East site for approval and sets out recommendations for next steps, following a Cabinet approval in January 2021.
- 4 Additional Budgetary Implications
- 4.1 None.
- 5 Background and relationship to Corporate Strategy and/or Business Plans

Havant Regeneration Strategy

- In November 2018, Havant Borough Council approved a new, bold and ambitious Regeneration Strategy. The Strategy set out the Council's regeneration aspirations for the Borough to 2036, in alignment with the Local Plan, Corporate Strategy and Medium Term Financial Strategy (MTFS).
- 5.2 The Regeneration Strategy set out a clear case for regeneration based on a plan to address the Borough's housing and economic challenges, as well as to build on its strengths and opportunities for transformational growth.
- 5.3 The Strategy has a focus on spatial and physical regeneration and identified five key priority areas, namely;
 - i. Havant Town Centre
 - ii. Havant Strategic Employment Sites
 - iii. Hayling Island Seafront
 - iv. Leigh Park Centre
 - v. Waterlooville Town Centre
- 5.4 The Regeneration Strategy is supported by a Delivery Programme, which set out a proposed phasing approach as well as identification of early priorities and focus for intervention.

- 5.5 When adopted, the Council identified that there should be an early focus on projects that;
 - Have the potential for the generation of income that can be reinvested in the delivery of other projects within the Regeneration Programme;
 - Are on land owned by the Council:
 - Are allocated/identified on the Adopted and emerging local Plan
 - Attract external grant funding; and
 - Have no significant barriers to development and therefore are potential quick wins.
- 5.6 While regeneration can take considerable investment of time and resources and tangible progress can often feel slow, significant progress has been made, including (but not limited to) the acquisition of the Meridian Centre in Havant Town Centre, submission of a significant Levelling Up Fund bid for the Town Centre and disposal of the Brockhampton West site, which has the potential to enable reinvestment of some or all of the capital receipt to support regeneration priorities. Annex 1 sets out a summary of key areas of progress.
- 5.7 Work on the regeneration programme continues at pace, however since the Strategy was adopted in 2018, the opportunities for delivering regeneration and for contributing to positive place-making have changed significantly. Changes which may create new challenges and opportunities and are therefore likely to have an impact on the way the strategy is delivered include;
 - Changing retail landscape and focus for Town Centres
 - Brexit and the impact for strategic employment growth, strategic sites and business development.
 - Covid pandemic and implications in the short, medium and long term in terms of regeneration, business development and residents' priorities around place-making.
 - Changes to the Council's Medium Term Financial Strategy and emergence of a new Corporate Strategy.
 - Changing national and regional policy and programme priorities including new funding opportunities.
- 5.8 When adopted, it was agreed that the Delivery Plan would be reviewed after 3 years, which would mean end of 2021. As such and given the changes referred to above, it is recommended that both the Regeneration Strategy and associated Delivery Plan are now formally reviewed and refreshed, to ensure they are fit for purpose and have the right strategic focus to drive forward transformational growth.
- 5.9 An important area for consideration in reviewing and updating the Delivery Plan will be to consider the most appropriate and effective delivery and funding models, to including procurement strategies.

Evidence from recent soft market testing (see 5.16 iv below) will be used to help shape the best approach and to determine the Council's role in supporting delivery.

- 5.10 Work to support economic growth is expected to form an increasingly important feature of the refreshed Strategy and as such it is intended that the refreshed Regeneration strategy will be referred to as a Regeneration and Economic Strategy.
- 5.11 Governance and working arrangements, both internally within the Council and also with partners and stakeholders, including local residents, businesses and the community, will also be considered as part of the refresh.
- 5.12 Engagement and consultation with local residents, businesses and a whole range of stakeholders and strategic partners will be critical to the success of the work to secure support and ownership. Annex 2 sets out an emerging Stakeholder Engagement Framework, which will be developed and implemented to support the refresh work.
- 5.13 Subject to Cabinet approval, it is proposed to complete this work in the autumn/winter of 2021 and bring it back to Council in early 2022 for adoption.

Havant Town Centre Regeneration

- 5.14 A key priority and focus of the Regeneration Programme to date has been Havant Town Centre.
- 5.15 The Regeneration Strategy sets out a vision for an enhanced and improved Town Centre, one that is inclusive, with quality green spaces and strong access and transport links. The vision speaks to the town centre's historic core, but also refers to opportunities for a modern, digitally connected space.
- 5.16 Much work has been undertaken to start to deliver this vision, including;
 - i. Development of an ambitious masterplan (2018/19) for the Town Centre, supported by a high quality promotional video to articulate the masterplan for the purposes of driving inward investment and supporting future funding bids. This work was completed in 2019 and the video launched in early 2020 (see www.havewithhavant.co.uk/the-vision).
 - ii. Acquisition of the Meridian Centre (2019) as a key asset to support future redevelopment of the heart of the town centre.
 - iii. Procurement of a development partner (2019/20) for the Civic Plaza site (see sections 5.17-5.25 below).

- iv. Soft-market testing (April 2021) with a range of national developers/investors to engage directly with the industry to canvas opinions and views on Havant as an investment location as well as securing views as to the site opportunities and the preferred way of moving the sites forward. A further objective was to seek, from an investor's perspective, the qualities it looks for when choosing a local authority to work with in partnership, to inform the refresh of the Delivery Plan.
- v. Submission of a substantial Levelling Up bid (June 2021) in respect of Havant Town Centre (see exempt annex 3). The focus for the bid was on the heart of the Town Centre, including redevelopment of the Meridian Centre itself, as well as Bulbeck Road car park and also a package of public realm enhancements. The bid aligned to a further bid submitted by the County Council, which included a new Town Centre railway footbridge and a package of highway and access improvements.
- 5.17 At the time of writing, the outcome of the Levelling Up Fund bid is unknown. It is expected to be highly competitive, however if successful, it will be transformational for the town centre, unlocking significant capital funding to enable swift, real and tangible progress to be made on town centre regeneration delivery.
- 5.18 The Council, however, wishes to make progress on the delivery plan for the town centre in any event and therefore, Cabinet are asked to note the update and approve the progression of three core priority projects;
 - (i) Plaza East (formerly known as Civic Plaza project (see below);
 - (ii) Bulbeck Road car park development of an outline business case and if appropriate, preparation and submission of an outline planning application in respect of the potential disposal and redevelopment of the site to provide much needed housing. The business case will be brought back to Cabinet for consideration and approval; and
 - (iii) Development of a package of public realm and access enhancements. This will include working with the County Council on highway and transport matters as well as wider partners including Network Rail and South Western railways on proposals to improve the Station Forecourt and enhance connections to the Hayling Billy Trail.
- 5.19 To ensure it is consistent with the broader strategy, the phasing, timing and delivery approach of this work will be built into the Borough wide Regeneration Delivery Plan refresh.

Civic Plaza East

5.20 The Civic Plaza Car Park Redevelopment project was approved by Cabinet as the first project in phase 1 of the Council's Regeneration

- Programme in 2018, with the detailed business case was subsequently approved by Cabinet on 20 March 2019.
- 5.21 In 2018, the project was awarded a grant of £3.36M from the Homes England Accelerated Construction Fund. This funding was secured to enable the scheme to become financially viable and to support the delivery of housing.
- 5.22 An OJEU compliant Competitive Dialogue procurement process was subsequently undertaken in 2019. However, this process demonstrated that even with the £3.36M contribution, the scheme was not viable. Up to an additional £3.36m of funding support was subsequently offered by Homes England and the last stage of the procurement was re-run. However, in June 2020, Homes England confirmed that they had to withdraw the offer of additional funding support due to national pressures to support the Covid recovery effort. As such, the scheme as procured was deemed no longer financially deliverable.
- 5.23 In February 2021 Cabinet approved the formal closure of the project in its current form. At the same time, Cabinet approved the development of an outline business case, for consideration at a future Cabinet meeting, for the comprehensive development of the wider Civic Plaza site. To note that the working title at the time was Civic Plaza Plus, but the site is now referred to as Civic Plaza East. It comprises the car park, public estate to the south and Leisure Centre site to the north, with potential to include adjacent sites as appropriate.
- 5.24 An outline business case can be found in annex 4 and Cabinet are asked to note and approve its contents.
- 5.25 Forming part of the business case, Cabinet are asked to note that in March 2021, the Council submitted a proposal to Homes England to request additional capacity funding from their Housing Infrastructure Fund to support the 'Regenerating Havant Town Centre' ambitions. The bid was successful and £180,000 of capacity funding has since been awarded to support delivery of the Regenerating Havant Town Centre programme.
- 5.26 The funding covers key areas of work including:
 - Option analysis review and consultation phases
 - External project management advice and strategic support
 - Refreshed Regenerating Havant Town Centre masterplan
 - Commercial viability assessment
 - Socio-economic impact assessment
 - Review of future delivery and legal mechanisms
- 5.27 While the focus on the funding is primarily on the Plaza East site, it is recognised that it forms part of the wider Town Centre regeneration

- programme and that much of the technical work referred to above may relate to the wider town centre sites.
- 5.28 To note, the Homes England funding does not relate to the Council's work required on the detailed procurement process to secure a development partner and this has been considered as part of the outline business case.
- 5.29 In addition to the above, a bid for £50,000 was submitted as part of the One Public Estate Programme (round 7). This was to enable more formal work to be undertaken with those key public partners occupying the southern end of the Plaza East site, to enable consideration of options relating to those assets. That funding is expected to be confirmed shortly.
- 5.30 More detailed consideration will also be given to the Leisure Centre site to the north, with a view to exploring how it can contribute to a possible wider redevelopment.
- 5.31 Cabinet is asked to approve the Outline Business Case (annex 4) to enable the next stage of detailed work as set out, to progress. A report will come back to Cabinet once that work is complete for a further decision on next steps.

Relationship to Corporate Strategy

- 5.32 The development of the strategy, delivery programme and various projects set out in this paper align strongly with all themes as set out in Corporate Strategy 2020-24:
 - Theme 1 An environmentally aware and cleaner Borough: the Strategy will align to aspirations for a cleaner, greener borough with projects targeting low or zero carbon where appropriate.
 - **Theme 2** A safe environment, healthier and more active residents: the Strategy, programme and projects will seek to create places that are safe, encourage healthy and active lifestyles and support positive place-making for residents.
 - Theme 3 A thriving local economy: the Strategy will act as an Economic Strategy for the Council, driving forward economic growth and supporting a thriving and prosperous economy.
 - Theme 4: A revitalized borough with infrastructure that meets our ambitions the Strategy, programme and projects will seek to deliver infrastructure (either directly or via partners) that will deliver the regeneration aspirations for the Council.
 - Theme 5: A sustainable Council: the Strategy will align to the Council's Financial Strategy to create opportunities for income generation and to seek to create self-sustaining places.

- 5.33 The work outlined in this paper seeks to deliver and further develop the work as set out in the adopted Regeneration Strategy Opportunity Havant (November 2018). The Delivery Programme forms a key part of the Regeneration & Economy Services Business Plan.
- 5.34 The work also aligns closely to and seeks to support delivery of the (existing and emerging) Havant Borough Council Local Plan. A specific objective of the Regeneration Strategy is likely to remain supporting delivery of key housing and employment sites, as well as aligning to the wider planning policies as set out in the plan.

6 Options Considered

- 6.1 Do not review Regeneration Strategy or Delivery Programme the Regeneration Strategy and Delivery Programme could be left 'as is' but there would be a risk that it will not be fit for purpose, nor be the most effective strategy and programme of work to achieve the regeneration aspirations for the Borough.
- 6.2 Do not move forward with Town Centre projects this would not achieve the aims of the Regeneration Strategy or the Corporate Strategy. Regeneration would stall and the town centre would be left to market forces only, which would not deliver comprehensive regeneration for the town.
- 6.3 Do not progress Civic Plaza East this would not achieve the aims of the Regeneration Strategy or the Corporate Strategy. An opportunity to redevelop a Council owned site would be lost, as would an opportunity to consider comprehensive redevelopment of a wider site alongside other public sector partners.

7 Resource Implications

Financial Implications

- 7.1 The work referred to in this paper relates primarily to feasibility work, development of projects and business case development work.
- 7.2 The work to develop and engage on the refreshed Regeneration Strategy will be done predominantly in-house by officers and by ongoing consultant support and therefore costs will met by existing staffing budgets. Where additional specialist support or advice is required, the cost of this will be met within existing budgets, however this is expected to be minimal.
- 7.3 The work to develop the three priority projects for Havant Town Centre will be done by a combination of in-house officers and specialist consultants as appropriate. Any costs associated with development of the projects, including the development of business cases and

- feasibility work will be funded through existing budgets or through the Homes England capacity grant. Further details about the Homes England grant are provided in 7.6 and 7.7 below.
- 7.4 As part of the business case development and as projects are further refined, the work will be scoped further to give a more accurate picture of potential costs. Budgets will be monitored closely to ensure there is sufficient funding and where required, the work will be phased and appropriate programme management arrangements will be in place to ensure it can be delivered within the approved budgets.
- 7.5 Further as the projects are developed, any future costs (capital and revenue) associated with the delivery of those projects will be considered in detail as part of further business cases and any decisions to proceed with those projects will enable the financial implications to be considered in detail by Cabinet or Council, as appropriate.
- 7.6 In March 2021, the Council submitted a proposal to Homes England to request additional capacity funding from their Housing Infrastructure Fund to support the 'Regenerating Havant Town Centre' ambitions. The application focussed on two key delivery phases from April 2021 to March 2022 and a funding request of £256,310.
- 7.2 On 10th June 2021, the Council received and signed a grant offer letter for £180,000 of capacity funding to support the delivery of the Regenerating Havant Town Centre programme. This funding will support delivery of much of the work set out in this paper, alongside existing budgets.

Section 151 Officer comments

Date: 5th August 2021

- The feasibility work, development of projects and business case development work will be met by existing budgets.
- Any decisions to proceed with those projects will enable the financial implications to be considered in detail by Cabinet or Council, as appropriate.

Human Resources Implications

7.7 None. All work will be done in-house or by consultants funded within existing budgets.

Information Governance Implications

7.8 None. Information Governance will be considered at programme and project level.

Other resource implications

7.9 None.

8 Legal Implications

8.1 Approval of the recommendations in this report will lead to the engagement of external consultants to undertake some of the work required. This will need to be undertaken in accordance with Contract Standing Orders, and the conditions of any grant funding used. Any resulting proposals for redevelopment or disposal of Council owned land will require separate consideration and approval by Cabinet in due course.

Gina Homewood 20th July 2021

Monitoring Officer comments

Date: 5th August 2021

Legal implications comments above are noted; no further comment to add.

9 Risks

9.1 No significant identified risks. All risks will be considered and managed at programme and project level.

10 Consultation

- 10.1 The Cabinet Lead Cabinet Lead for Finance, Regeneration and Estates and wider Cabinet have been consulted on this paper.
- 10.2 Informally, some of the key partners and stakeholders have also been consulted on key projects, including;
 - Homes England
 - Hampshire County Council
 - Solent Local Enterprise Partnership (SLEP)
- 10.3 Engagement and consultation with local residents, businesses and a wide range of key strategic stakeholders and partners will be important as this work move forward. A stakeholder engagement framework is included in appendix 2.

11 Communication

- 11.1 Communications will remain an important feature of this programme of work and a variety of methods will be used to keep people updated and communicate key messages, including updates via the programme website (<u>www.havewithhavant.co.uk</u>), social media channels and other methods as appropriate.
- 11.2 A Communications Strategy will be developed to support the Regeneration Strategy refresh.

12 Appendices

- Appendix 1 Havant Regeneration Programme Outline of progress to date
- Appendix 2 Stakeholder Engagement Framework
- Appendix 3 (EXEMPT) Levelling Up Fund bid summary

13 Background Papers

Council decision relating to adoption of Regeneration Strategy November 2018

https://havant.moderngov.co.uk/ieListDocuments.aspx?Cld=126&Mld=10626

Cabinet decision related to Civic Plaza project February 2021 https://havant.moderngov.co.uk/ieListDocuments.aspx?Cld=128&Mld=11076

Havant Borough Council Corporate Strategy
https://cdn.havant.gov.uk/public/documents/Havant%20Borough%20C
ouncil%20Corporate%20Strategy%202020-24.pdf
Havant Borough Council Local Plan
https://www.havant.gov.uk/local-plan

Agreed and signed off by:

Monitoring Officer: 5th August 2021 S151 Officer: 5th August 2021

Director: 20th July 2021

Portfolio Holder: 28th July 2021

Contact Officer: Clare Chester

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13



Appendix 1 Havant Regeneration Programme - Outline of progress to date

Progress Update	Proposed next steps
Branding and new website launched in in 2019	Continued promotion of branding and increased use of inward investment activities. Website refreshed as part of strategy refresh.
New internal governance established and reviewed (2020). Partnerships developed with a range of strategy stakeholders.	Governance to be refreshed as part of Strategy refresh. External partnerships to be further developed and formalised in terms of external working arrangements.
	•
Complete in 2019 and video launched Feb 2020	Use for inward investment work, to support future funding bids and as an engagement tool
Completed in December 2019	Bring forward Bulbeck Road Car Park for housing and investigate options for Meridian Centre.
Project closed due to viability gap in Feb 2021	Develop outline business case for wider Civic Plaza Site (Plaza East)
First round – March 2020, Second round application submitted in March 2021	Await decision due summer 2021.
Applied for OPE 8 in December 2020 for governance review and stakeholder engagement for Civic Plaza and town centre.	Decision for OPE 8 delayed by central government, HCC has now received approval and a final decision on Havant element will be taken by HCC shortly.
£180k awarded in June 2021 to support delivery of the town centre regeneration programme.	Funding can be used for a range of activities that will support the delivery of the town centre programme
Completed April 2021	To be used as evidence for refresh of the strategy and delivery plan
Submitted June 2021	Await decision – expected Autumn 2021
Joint feasibility study with HCC commission of Atkins -due for completion end July2021	Continue to integrate with HCC work on Active Travel, LCWIP, CELT study on Hayling side of HBT and Coastal Partners flood mitigation schemes to ultimately achieve funding.
	Branding and new website launched in in 2019 New internal governance established and reviewed (2020). Partnerships developed with a range of strategy stakeholders. Complete in 2019 and video launched Feb 2020 Completed in December 2019 Project closed due to viability gap in Feb 2021 First round – March 2020, Second round application submitted in March 2021 Applied for OPE 8 in December 2020 for governance review and stakeholder engagement for Civic Plaza and town centre. £180k awarded in June 2021 to support delivery of the town centre regeneration programme. Completed April 2021 Submitted June 2021 Joint feasibility study with HCC commission of

Disposal of landfill site at Brockhampton West for employment	Completed December 2019 and agreement for capital receipt to be used to progress other	Business cases to be put forward to use the capital receipt for further regeneration priorities.
Dunsbury Park Solent Freeport bid – support to Economic Development	sites in the programme received. Solent Freeport announced in March 2021 Budget.	Continue to work with Economic Development to maximise opportunities from Freeport status.
Strategic employment sites – general	Ongoing engagement with landowners and occupiers of a range of key strategic employment site around inward investment and sector growth.	Continued engagement and supporting development of key sites.
Hayling Island Seafront		
Masterplan – commissioned work by Hemingway, Mace and Fabrik	Hemingway and Mace work consolidated in Fabrik report early 2021.	Work developed as part of Hayling Regeneration Ambition.
Relationship building with Natural England and local businesses	Ongoing – key to understanding duties regarding SSSI. Golf course/fun fair/arcade etc key to unlocking regeneration on the seafront	Continue dialogue with NE. Widen engagement to incorporate more seafront businesses and organisations.
Hayling Billy Trail	CELT Study due for completion October 2021. Wider partnership working with HCC to develop shared plan for enhancement.	Integrate with HCC & Coastal Partners work on LCWIP and flood mitigation schemes and achieve multifunctional and collaborative funding.
Development of a Regeneration Ambition (draft)	Regeneration Ambition document developed for endorsement and public consultation/engagement.	Public engagement/consultation and further development including developing of delivery & phasing plan.
Hayling Seafront Strategy	Ongoing input into wider HBC Hayling Seafront Strategy to align regeneration aspirations with broader Council approach.	Continued input into Strategy development and implementation of first phase projects.
Leigh Park		
Estates Renewal Fund	2018 - £340k secured towards community regeneration in Leigh Park. Commissioned space needs analysis for community centre and some engagement activity with community groups.	Scoping of Leigh Park regeneration proposals to consider best use of funding.
Economies for Healthier Lives Bid - £500k to fund collaborative education/employment work with 16-24 year olds	Expression of Interest submitted - – March 2021 Full application – June 2021 Interview stage – 19th July 2021	Await decision. Potential to apply to other funding streams if unsuccessful.
Havant Thicket Reservoir	Engagement with Portsmouth Water to ensure wider community benefits are realised.	Continue to attend both community and strategic advisory groups to champion employment, education and training

Dunsbury Freeports	Successful inclusion of Dunbsury site into Solent Freeport bid – scope for skills & employment opportunities linked to Leigh Park regeneration aspirations.	opportunities for local people as well as wellbeing and leisure benefits. Continued work to support Freeports bid and development of proposals to create skills & employment opportunities for Leigh Park residents.
Waterlooville Town Centre		
Waterlooville Town Centre Masterplan – engagement with Flick Drummond MP	Meetings held throughout 2020	Continue conversation to develop ideas. Potential for a round 2 or 3 Levelling Up bid for Waterlooville.
Strategic Infrastructure		
Havant Infrastructure Investment Plan (Solent LEP funded)	Finalised June 2021	Havant Cabinet consideration and publication as a tool for attracting investment
Gigabit Broadband	Two commercial suppliers (CityFibre, TooB) investing in Havant by installing Fibre Exchanges (FEx)	Council to develop business case for public connections to FEx and wider rollout of connections
Strategic Transport collaboration	Coordination of TCF projects, LCWIP, HBT, Levelling Up bids, Local Plan site, Flood mitigation etc	Ongoing programme of relationship building for the coordination of transport related investments to achieve multifunctional benefits.

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Appendix 2

Stakeholder Engagement Framework

1 Purpose

- 1.1 This document seeks to establish a framework and set of guiding principles, which Havant Borough Council will adopt in respect to partner, community and stakeholder engagement as it refreshes the Havant Regeneration Strategy and Delivery Programme refresh.
- 1.2 It is intended that this document will be developed and refined and those principles subsequently incorporated into a new Stakeholder Engagement Plan, which will then form part of the new Strategy itself.

2 Introduction

- 2.1 Engagement with local residents, businesses and key stakeholders will be critical to the success of the delivery of the Regeneration Programme.
- 2.2 Engagement is a way to build and sustain relationships between public services, community groups and key partners helping them both to understand and if necessary, participate and take action.
- 2.3 Communication and engagement activities provide the opportunity to inform, update, engage and consult stakeholders creating a positive and collaborative working relationship, through effective communications.
- 2.4 Where appropriate, engagement will complement any statutory engagement required as part of the Local Plan process and any planning application processes

3 Guiding principles

- **Two-way communication and engagement** stakeholders have the opportunity to make their views, need and ideas heard while giving the Council the opportunity to do the same.
- Clear and consistent messaging ensure messages are clear and consistent in respect of progress and decisions.
- Open and transparent providing stakeholders with access to relevant information, while also recognising the need for confidentiality and/or for treating information sensitively, as appropriate.
- Approachable building trust and confidence and treating people with respect.

4 Stakeholders

- 4.1 For the purpose of this work, stakeholders broadly fall into the following groups:
 - **Residents** including community groups e.g. Havant Civic Society
 - Businesses and business groups/representative, including investors/potential investors.
 - **Strategic partners** e.g. Solent Local Enterprise Partnership, Hampshire County Council
 - *Infrastructure organisations* e.g. South Western Railway, Network Rail, Portsmouth Water.
- 4.2 The above are provided by way of examples for illustration purposes only and are not exhaustive.
- 4.3 A full stakeholder mapping exercise will be undertaken.

5 Engagement approaches

- 5.1 Engagement is often used as a broad term to cover a range of different approaches and methods. The following sets out some of the methods that may be used. It also describes some of the key terms used in this document.
 - **Briefing** providing information often in a formal manner
 - **Updating** giving the most recent news or information
 - Informing imparting knowledge of a fact or circumstance
 - Engaging a 2-way process of interacting and listening for mutual benefit
 - Two-way Dialogue exchanging ideas and opinions, project team and stakeholders listen and hear what's being said
 - **Consulting** seeking views and feedback on a proposal for consideration in decision making.
 - Collaborating working together to achieve a common purpose
 - **Participating** process of groups or individuals having the opportunity to become actively involved in a project.

6 Methods of engagement

- 6.1 A variety of methods can be used to engage stakeholders, including (but not limited to) meetings (online or physical), surveys, presentations, workshops, updates via website and social media.
- 6.2 An engagement plan will be developed alongside the stakeholder map.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted



Appendix 4 Civic Plaza East – Outline Business Case (Summary)

Introduction

This annex provides a Summary Outline Business Case commentary for Civic Plaza East in line with the Cabinet approval (February 2021).

The Summary Outline Business Case commentary considers the case for public sector investment and is structured around the MHCLG Business Case Guidance and its 5 interdependent dimensions:

- Strategic Case
- Economic Case
- Commercial Case
- Financial Case
- Management Case

Homes England capacity funding will be used to develop the detailed business case as set out below.

Strategic Case

There remains a strong **Strategic Case** for intervention. The proposed uses and development strategy for Civic Plaza East fits with wider government and local policies and objectives. Development at Civic Plaza will support the delivery of strategic priorities at national, regional and local levels, including meeting a number of core Council Corporate Objectives.

The comprehensive re-development of the site to include the car park, public estate to the south and leisure centre site to the north will be an important catalyst to delivering the wider regeneration of Havant, specifically as most of the estate is in public ownership.

The site is recognised not only as a key site for the regeneration of Havant Town Centre but also as an important site in the delivery of homes, in line with the Local Plan. Future re-development will contribute to a critical mass of regeneration opportunities that collectively has the potential to transform the town's future prospects. Development will make a notable contribution to town centre regeneration, the promotion of civic pride, support wellbeing goals, providing much needed town centre living and enhance quality of life.

The detailed Business Case will:

- Clarify the corporate and business needs for the project;
- The national, regional and local policy background 'refresh'; and
- The strategic objectives and benefits of the project.

Economic Case

In terms of the **Economic Case**, the project will deliver value to the locality in terms of economic, social and environmental impacts, creating a new neighbourhood, enhanced public services and improved connectivity to the town centre.

Further analysis is being undertaken to around the preferred option, agreed by Cabinet in February 2021, to widen the scope to include the whole site to consider a more comprehensive scheme.

The objective of the economic case will be to understand the relationship between the proposed costs and potential benefits with the explicit purpose of helping inform decision making in relation to the potential investment in the site.

Key decisions in this respect relate to:

- The outcome of the One Public Estate programme to review and assess stakeholder attitudes with regards to the including public assets within the development programme; and
- ii. The future of the Havant Leisure Centre, which is considered past its economic life and in need of refurbishment or replacement.

The detailed Outline Business Case will:

- Clarify the critical success factors:
- Shortlisted options and a preferred way forward (taking into consideration timescale and phasing);
- Benefits appraisal;
- Additionality analysis;
- Appraisal summary; and
- Wider benefits

Commercial Case

The **Commercial Case** considers the delivery model options to structure and undertake the "preferred option". Clearly, there are a range of options for consideration, which in some respects will be determined by the scale and size of the development envelope.

Options are likely to include:

- Sale of freehold / leasehold interests;
- Sale under lease structure with a sale of the freehold / leasehold deferred:

- Development Partner Joint Venture via a Development Agreement (DAJV);
- Corporate Partner Joint Venture via Corporate Structure (CPJV); and
- Direct delivery by Havant Borough Council.

The detailed Outline Business Case will consider the governance and procurement model. In essence, it will evaluate the pros and cons of:

- Self-delivery by HBC;
- Contractual partnership; and
- JV vehicle.

Financial Case

Havant lies in a strategic position in the south of England with excellent road and rail network; however, it is not a leading investment location and, as demonstrated through the soft market testing, lacks a strong cachet in the development market. The **Financial Case** will assess the financial feasibility and sustainability of the project. Further viability analysis will be undertaken to show the implications on the public sector budget in terms of the total cost of both capital and revenue.

The original Civic Plaza Car Park Redevelopment project was dependent on securing significant gap funding to make the development viable. Future development is likely to be dependent on securing external funding and, at this time, there is uncertainty as to the future funding pots that in the past would have been accessible to support such a development.

The detailed Outline Business Case will:

- Clarify the capital and revenue requirements for the preferred option;
- Consider overall affordability and funding;
- Local authority impact assessment including S106 and affordable housing provision

Management Case

The Council is directing significant resources to drive forward the comprehensive regeneration of Civic Plaza East. The **Management Case** will set out the programme management arrangements.

The detailed Outline Business Case will:

- Cover governance arrangements (taking into account the outcome of the One Public Estate programme);
- The use of specialist advisors;
- The process of change and contract management;
- Benefits realisation and risk management.

NON EXEMPT

HAVANT BOUROUGH COUNCIL

Cabinet 8 September 2021

Havant Borough Council Climate Change and Environment Strategy 2021 to 2026

FOR DECISION

Portfolio: Climate Change and Environment

Cabinet lead: Cllr Julie Thain- Smith

Executive Director: Simon Jenkins

Key Decision: No

1.0 Purpose of Report

1.1. On 08 May 2019 Havant Borough Council published a climate statement. This paper presents a <u>draft</u> Climate Change and Environment Strategy for the next 5 years 2021-2026 developed to implement commitments made by the statement.

2.0 Recommendation

 That Havant Borough Council Cabinet recommend Havant Borough Council's adoption of the attached Climate Change and Environment Strategy 2021 to 2026.

3.0 Executive Summary

- 3.1. Following the publication of the 'climate statement' mentioned in 1.1 above, Havant Borough Council leadership appointed a cabinet lead for the climate and environment, Councillor Julie Thain-Smith in July 2020. Consultation events in December 2020 and March 2021 with residents and Havant Borough Council members raised priorities for Havant Borough Council and shaped the attached Climate Change and Environment Strategy document.
- 3.2. The strategy sets out the Council's vision, approach and priorities for addressing climate and environment challenges we all face, and links to national and international commitments for climate mitigation.
- 3.3. An Action Plan itemising individual initiatives will follow the adoption of the strategy. See priority HM on page 14.

4.0 Additional Budgetary Implications

- 4.1. None directly arising from this report. Each initiative identified and linked to the priorities in the attached climate change and environment strategy will be evaluated and funding identified with separate business cases. (Similar to the approach taken in East Hampshire District Council under their adopted Climate & Environment Strategy.)
- 4.2. For the current financial year 2021/22, there is no budget. Some joint initiatives with East Hampshire District Council, climate awareness programme for staff and counsellors, and zero cash initiatives for example community engagement, tree planting and policy updates will be the focus for the next (the first) 6 months. These are necessary foundation initiatives and will allow subsequent years budget to be planned.
- 4.3. Since the approach for addressing climate change is to integrate objectives and actions across all services, budgets and budget planning processes must identify options for Havant Borough Council to become carbon zero, with associated marginal costs -if any- of migrating to low carbon operations.
- 4.4. S151 Officer: It is clear that this report and the strategy cause no direct financial implications for the Council. Furthermore, any proposed, specific actions arising from the strategy will be fully costed and a business case for funding will be presented for consideration before any additional costs are incurred.

5.0 Background and relationship to Corporate Strategy

5.1. The corporate strategy already contains reference to environmental sustainability and climate change. This strategy put those references into context, and provides a comprehensive set of priorities to guide the organisation's plan for action.

6.0 Options considered and reasons for the recommendation

6.1. Hampshire County Council, the Solent LEP and all neighbouring local authorities have identified climate change as a priority. The Climate Change Act 2008 has a legally binding target for the UK to reaching net zero carbon emissions by 2050. Therefore the options under consideration are concerned with the time frame for reaching net carbon zero. This strategy represents the first five year period and is aligned with national carbon reduction targets.

7.0 Resource Implications

7.1. The strategy does not in itself have any additional resource implications. Each initiative will be proposed with a business case to evaluate resource implications and options for delivering specified outcomes. The Climate and Environment Lead officer is a dedicated resource to coordinate the delivery of the strategy objectives.

8.0 Legal Implications

8.1 Gina Homewood – 1 June 2021. The adoption of the strategy itself does not have any significant legal implications, but as each initiative is brought forward for implementation any specific legal implications will be addressed in the appropriate reports.

9.0 Risks

- 9.1. The risks posed by the climate crisis are well documented: scientific evidence demonstrates action must be taken immediately to reduce greenhouse gases and avoid catastrophic impacts of severe weather events and damage to ecosystems that will have an adverse and irreversible impact on everyone.
- 9.2. Without a plan of action based on adopted strategy the organisation risks failing to deliver. Council service areas need this strategy to deliver the changes we need. Services must embed climate and environment criteria in business plans, decision-making, and across the range of policies that underpin service delivery.
- 9.3. Swift and easy zero-cost opportunities risk being missed. For instance, we risk lost opportunities for building collaborations with other public bodies including Hampshire County Council and influencing positive change through our role as a planning authority for residents communities and enterprises.

10.0 Consultation

- 10.1. The Cabinet Lead for Climate and the Environment has hosted two (online) events in December 2020, and March 2021. Attended by approximately 60 people including local residents, and fellow counsellors, these events have helped to identify priorities and have shaped the attached climate change and environment strategy.
- 10.2. The consultation activity has forged links with local community groups concerned about local impacts of the climate crisis. The strategy is aimed at enabling everyone to play their part in addressing climate and environment.

11.0 Communication

- 11.1. Internally, the strategy identifies a need to embed climate and environment awareness for all staff and counsellors. An initiative is already specified to deliver this through a Climate Awareness Programme (to be provided online via MS teams).
- 11.2. Externally, a communications plan identifies key stakeholder groups, and most appropriate channels for one to many, and many to many communications messages. A collaborative and inclusive approach is envisaged. Support from the communications team to update and maintain information on our web pages is in hand.

12.0 Appendix

12.1. *Draft* Climate Change and Environment Strategy 2021 to 2026 - attached as pdf.

13.0 Background Papers: none

Cabinet lead: Julie Thain-Smith 26 April 2021

Executive Director: Simon Jenkins 17 May 2021

Contact Officer: Jane Devlin

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Havant Borough Council Climate Change and Environment Strategy 2021-2026

Havant Borough Council

Climate Change and Environment Strategy 2021-2026

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Foreword by Julie Thain-Smith, Cabinet Lead

I am pleased to introduce the Havant Borough Council Climate Change and Environment Strategy 2021-2026.

In developing this strategy, we have made a determined effort to explore what is within Havant Borough Council 's sphere of influence to drive the change we need. We will collaborate with others on how this is achieved. It is essential that all potential effects and impacts on the environment are mandated as material considerations in all decisions, policies or guidelines that Havant Borough Council makes or produces.

This strategy will evolve as we deliver it, learning as we go, leveraging influence and working collaboratively across our Borough.

The decisions that we make as an organisation over the next five years have the potential to have a far-reaching and positive impact on our climate. With this strategy, guided by the science, and based on evidence for optimising outcomes, we will strive for the best outcomes for the climate and environment.

The prize is a future for the next generation of Havant residents which embraces a low-carbon economically-vibrant, inclusive community, and where health and wellbeing is enjoyed by everyone.



Julie Thain-Smith, Cabinet Lead

Endorsement of the Chief Executive

The Leadership of Havant Borough Council recognises that the climate crisis poses a key risk for the authority. The first step was taken in May 2019 with a motion that recognises that we all have a part to play in reducing harmful emissions and improving the environment.

My role as Chief Executive is to take that mandate and embed behaviours across the whole organisation to tackle the climate crisis.

This Climate and Environment Strategy 2021-2026 firmly establishes a collaborative and integrated approach that embraces how I lead the officer team to deliver all our services, including those provided through our strategic partners.

The first objective laid out in this document is for the Council to reach carbon net-zero operation by or before 2050. But the challenge is greater than that: we also need to use our influence as community leaders and the planning authority to deliver carbon net-zero development, whilst securing a vibrant low-carbon economy.

The second objective in the strategy is to protect and enhance the local natural environment. It is crucial to take an inclusive approach to deliver compelling opportunities for active travel, appreciation and enjoyment of the coast, beaches and open green spaces. Sea water and freshwater quality is an integral part of this priority, and we will continue to work with partners to deliver improvements, such as the Environment Agency and Southern Water.

Gill Kneller, May 2021

1. Executive summary

The purpose of this strategy is to provide a clear statement of the Council's climate change and environment objectives and identify priorities that will drive action and promote accountability.

There is irrefutable scientific evidence that climate change is having serious negative impacts on our livelihoods and communities.

We are all partners in the delivery of this strategy as individuals, families, communities, organisations, schools, colleges and enterprises across the Borough.

In May 2019, the Council acknowledged that Havant needs to respond swiftly to the nationally recognised need to reduce harmful carbon emissions. The wording of the motion to the council can be found in Annex 1.

This Climate Change and Environment Strategy has been shaped by stakeholder engagement with (virtual) open events held in December 2020 and March 2021.

The strategy provides a vision for Havant Borough Council and its priorities for the focus of the next five years. A delivery Action Plan will follow, to identify initiatives, and be implemented by business cases. By mainstreaming climate priorities across the organisation, the Council will report on progress and be accountable in our annual review.

The strategy describes two high level objectives for the strategy, to reduce carbon emissions to net-zero by 2050, and to protect and enhance the local natural environment. It covers spheres of influence to drive change and lift the level of ambition for a future where people and nature thrive. We want to take an inclusive approach, so everybody takes action to tackle the climate crisis.

2. The climate crisis

Climate change is a large-scale, long-term shift in the earth's weather patterns because of increasing average global temperatures. The results are seen in ever increasing severity and frequency of extreme and unpredictable weather events. Flash floods, storms and high winds, heatwaves, wildfires, summer droughts and coastal incursions have caused the climate challenges we face.

Human activity is responsible for the climate crisis: burning fossil fuels, intensified agriculture, polluting industrial processes and land-use change, clearance of vegetation increases green-house gases, changing the atmosphere, and altering the climate.

The impact is recognised globally. Everyone has a responsibility to take action, urgently.

3. National and International Policy context

The UN Intergovernmental Panel on Climate Change (IPCC) published a report in October 2018 which concluded that we have less than 12 years to act to avoid the worst impacts of climate change. The report highlights several climate impacts that could be avoided by limiting global warming to 1.5°C compared to 2°C, or more. It

suggests that limiting global warming to 1.5°C may still be possible with ambitious action by governments that signed the Paris Agreement.

This was strengthened by the IPCC *Sixth Assessment Report* published August 202i, which stated that human-induced climate change is already affecting many weather and climate extremes in every region across the globe.

In June 2019, the UK government amended the Climate Change Act 2008, committing to a net-zero carbon target by or before 2050. The UK as a whole must eliminate climate emissions from energy use in homes, transport, farming industry, and from all public services.

The UK government envisage local authorities as catalysts of change. Councils are experts in understanding their local areas, and delivering action mandated through national policy.

In October 2017, the government adopted the Clean Growth Strategy, proposing measures for decarbonising all sectors of the UK economy through the 2020s. It explains how the whole country can benefit from low-carbon opportunities, while meeting national and international commitments to tackle climate change. Amendments to this strategy have brought forward timescales for instance, banning the sale of petrol and diesel vehicles by 2030.

In January 2018, the 25-year Environment Plan confirmed the government's aim to take all possible action to mitigate climate change by continuing to cut GHG emissions, while adapting to reduce its impact through risk assessments and responses to floods, heatwaves, new pests and disruption to food production.

More recently, despite the impact of Covid-19, we have seen proposals and policies for a Future Homes Standard, Build Back Better, Living with Beauty and Active Travel (links to references provided <u>below</u>).

4. Local context and key challenges

Havant Borough Council is set on the south coast of England between Chichester to the east and Portsmouth to the west. It is located on the coastal plain between the South Downs National Park and the Solent. It comprises five areas: Emsworth, Hayling Island, Waterlooville, Leigh Park to Havant and Bedhampton in the centre. It is home to around 129,000 people (2017 estimate).

The existing cycling and walking network is extensive, and the flat landscape topography lends itself to active travel. Bicycles go free on local ferry services connecting Hayling Island.

Havant railway station is the best connected in South Hampshire and has direct services to London, port cities of Southampton and Portsmouth, and good connections to the east. Road links connect the borough east-west M27/A27 and northeast-southwest A3M.

The economy has moved from a largely manufacturing base with marine and technology businesses, towards more service-based economy with a focus on tourism and retail. Windsurfing has its origins on Hayling Island, and Beachlands continues to

be a popular location for the sport. Many higher skilled workers commute in to the Borough for work, whilst 59% of residents commute out for work (2019 estimates).

Of the 51,300 households in Havant (2018 census) more than 20% do not have an EPC Energy Performance Certificate. We know that almost 50% of EPCs are rated D or below. The Clean Growth Strategy set a target to upgrade as many houses as possible to EPC Band C by 2035. Since carbon emissions from domestic properties are one of the biggest contributors in Havant, it is likely that over 12,500 homes will need retrofitting over period of this strategy. This translates to around 2,500 homes every year.

There is only one 'neighbourhood' plan drafted (2021) in Havant's area: Emsworth. Additional funding from house-builder contributions (CIL & S.106) are made available to places with an adopted neighbourhood plan. The challenge is to support communities to develop neighbourhood plans, to give communities funding to address the climate crisis.

5. How to make a difference

You can make a difference:

- At home or at work, reduce energy use by making buildings energy efficient.
- Switch to renewable sources of energy.
- Choose locally produced food; reduce meat and dairy consumption.
- Switch to active travel: walk and cycle more, drive and fly less.
- Use resources more efficiently: avoid waste, reuse and recycle.
- Help us increase tree cover by planting a tree near to where you live.
- Join a local team keeping our coastline, open green-space and woodlands healthy.

Help by talking to friends and family about making small changes, they add up to influencing the future for good.

More information can be found by searching for Havant Climate Alliance and the Action Network. (Link 2021: https://actionnetwork.org/groups/havant-climate-alliance)

6. The Impact

Without action, rising global temperatures will increase the frequency and intensity of unpredictable weather events. The natural environment will be affected, with the loss of many species of flora and fauna. Ecosystems and the ecosystem services they provide will change and have an adverse impact on our economy and food supply chains.

The IPCC predicts:

- Climate change is expected to magnify regional differences in Europe's natural resources and assets. Negative impacts will include increased risk of inland flash-floods, more frequent coastal flooding and increased erosion.
- Glaciers will retreat and snow cover will reduce affecting winter tourism. There could be extensive loss of plant and animal species.
- In Southern Europe, climate change is projected to worsen conditions (high temperatures and drought) in a region already vulnerable to climate variability

- and to reduce water availability, hydropower potential, summer tourism and, in general, crop productivity.
- The Panel also anticipate that there will be increased risks to health associated with heat waves, in particular for the young and the elderly.

For Havant, the impact of climate change will likely mean hotter drier summers with more chance of heat waves and drought and wetter, milder winters with more storms and increased risk of river and coastal flooding.

7. Tackling Climate Change

Our response to climate change will be managed on two fronts:

Mitigation: Taking action to reduce greenhouse gas emissions

Adaptation: Being prepared for the impacts caused by changes in our

climate.

By developing a coherent approach to mitigation and adaptation, everyone in Havant will benefit by saving energy and money, and improved environmental performance.

Our residents and businesses benefit through an improved quality of life and being more prepared for the threats posed by the changing climate.

Through Havant Borough Council's Climate Change Motion and the production of this Climate Change and Environment Strategy, the Council is committed to reducing greenhouse gas emissions to net-zero by or before 2050 in line with national legislation.

You can keep in touch with the latest initiatives, with the Council's Community Climate Conversation initiative. Your Council wants to work with everyone for a sustainable future.

8. Havant Borough Council's Vision

The adoption of the strategy means the following statements will be true:

Havant Borough Council operations and services are delivered with net-zero carbon emissions. Changes to our policy framework are made soon as reasonably practicable, ahead of, or in line with national legislation.

Collaboration and cooperation with relevant agencies, partners, enterprises, and communities actively support the net-zero carbon ambition in all sectors.

Havant Borough Council members actively identify policy obstacles and lobby for change to address the climate and ecological crisis.

Havant is a carbon net-zero Borough, with the council enabling everyone to play their part, and to benefit from a sustainable, economically-vibrant society, where good health and wellbeing means that people and nature thrive in harmony.

The purpose of the strategy is to provide a clear statement of the Council's climate and environment priorities for tackling the Council's direct impact. Working with our

public and private sector partners and our communities, the Council will use its mandate to influence outcomes to accelerate and embed low-carbon outcomes.

9. Havant's strategic objectives

STRATEGIC OBJECTIVE 1. CLIMATE

To reduce carbon emissions in line with the Climate Change Act 2008 to net-zero carbon by 2050 for all Council services, whether they are delivered by us, or through a partnership. To use the authority's mandate as Planning authority for sustainable development. To influence and support our residents and enterprises in every sector to reduce carbon emissions to net-zero by 2050.

STRATEGIC OBJECTIVE 2. ENVIRONMENT

The ecosystem services provided by the natural environment represent a life-support system we all rely upon. Havant Borough Council works in partnership to protect, improve and enhance our natural environment locally for biodiversity net gain.

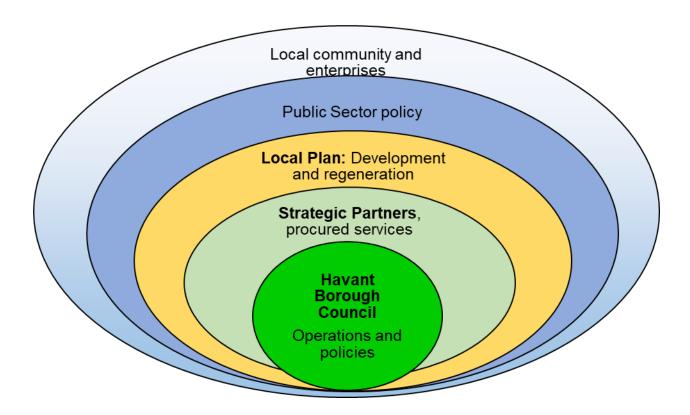
10. Scope and influence of the strategy

This strategy is for Havant Borough Council. Figure 2 covers the spheres of influence: ranging from direct control over emissions from its own operations through the strong influence on the area through the Local Plan. The council has no mandate or direct influence on the wider public sector policy formation other than as a statutory stakeholder. And the council influences local communities and enterprises through a process of consultation, cooperation and collaboration.

The strength of influence indicated in level to reflect the ability of the council to them influence actions to mitigate climate change.

Figure 1 Spheres of Influence

Havant Borough Council	Strategic Partners, procured services	Development and Regeneration	Public Sector policy Framework	Local Community and Enterprises
The Council has overall direct control over its own operations, and the policies it adopts.	The Council has a significant control through specification of procured services, and strategic partners delivering services on behalf of Havant borough council	The Council's Local Plan has a strong influence on development and regeneration in Havant Borough Council	The Council is a statutory stakeholder for national policies framing our operating environment. Some control is provided through consultation or lobbying.	The Council influences the local community and enterprises through, consultation-operation and collaboration.



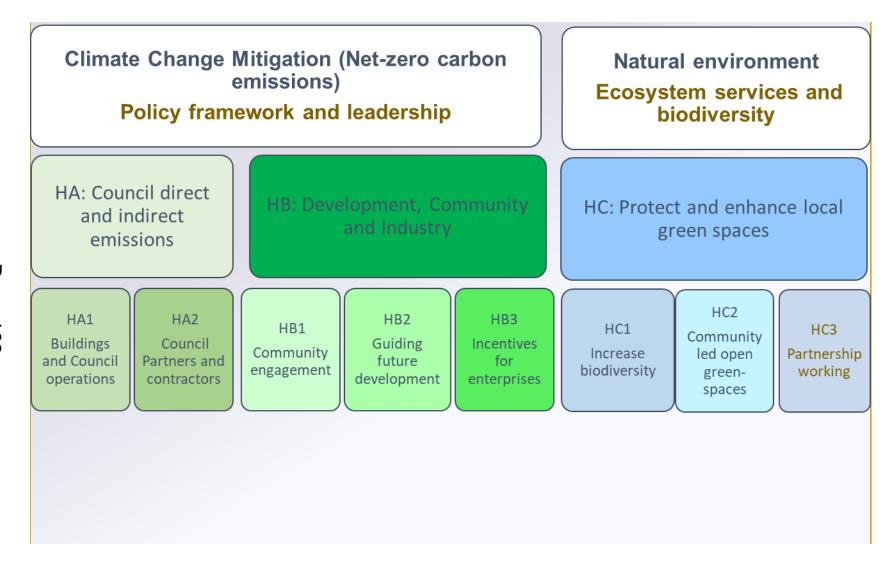


Figure 2 Overview of Havant BC Climate and Environment Objectives and Initiatives

11. Priorities

HA: Priorities to tackle Council's estate and operations emissions

Emissions attributable to Council's own operations are only a small proportion of all climate emissions in the borough, perhaps 1 or 2% of the total. We have direct influence over these, so we are putting these first to demonstrate leadership by tackling our own emissions as a priority.

	HA1: Priorities for tackling the emission from Council Estates and operations		
HA1i	Reduce emissions from Council buildings and vehicles to zero by or before 2050 by switching to renewable energy and EVs		
HA1ii	Harness new technology for a transition to innovative low-carbon on-line and cloud-based working practices. Reduce office space requirements and move to hybrid in-person and virtual meeting arrangements.		
HA1iii	Amend the Constitution, procurement processes and investment appraisal tools to mandate inclusion of criteria to mitigate the climate crisis.		
HA1iv	Change the culture of the organisation with carbon literacy awareness at all levels		

HA2: F	HA2: Priorities for tackling the emissions from our partners and contractors		
HA2i	All new or reviewed contracts and procurement will embrace the net-zero by or before 2050 target from 2021		
HA2ii	Strategic long-term partners' emissions will be managed to net-zero by or before 2050 within existing contracts e.g., in leisure centres and from refuse collection.		
HA2iii	Lobby staff pension providers to eliminate fossil fuel investments.		

HB: Priorities for Development, Community and Industry

We will use our channels of communication and networks in the community and across our local economy to present everyone with the opportunity to make the changes we need to see to reach net-zero carbon emission for the whole district by or before 2050.

HB1: Priorities engaging positively with residents and our local community		
HB1i	Promote climate messages to raise awareness and stimulate public engagement to foster change, including active travel, improving recycling rates, reducing energy demand, and looking after the natural	

	environment.
HB1ii	Promote retrofitting for existing homes to reduce energy demand and save money on heating. Tackle fuel poverty and identify funding for schemes offering installation of energy-efficiency measures, including insulation and smart thermostats.
HB1iii	Engage and facilitate a network of 'Green Groups' to enable effective sharing of successful initiatives for behaviour change. Initiate climate conversations and consult with residents and enterprises for lifting and accelerating ambition for net-zero carbon.

HB2: Priorities for guiding future development e.g., through the planning system		
HB2i	Minimise the climate impact of new development through our Local Plan policies and development management decisions. Embrace and enforce polices to reduce energy demand in dwellings such as the Future Homes Standard, Living with Beauty, and others as appropriate. Leading by example, minimise the climate and environmental impacts of Havant Borough Council's own projects.	
НВ2іі	Adopt approaches for delivery of new homes that meet or exceed energy standards. Seek better protection for households through engagement with housebuilders, social landlords, and through effective, resourced enforcement.	
HB2iii	Reinforce and implement policy and initiatives for low-carbon transport. Prioritise compelling options for active travel, walking and cycling, and insist on best practice for infrastructure design and paths. Ensure alternatives to fossil fuels through promoting investments in infrastructure for electric-vehicles, and green hydrogen hubs for HGVs	

HB3: Priorities for providing incentives for businesses and enterprise		
HB3i	Encourage the switch away from internal combustion engines (ICE).	
НВ3іі	Mandate that Climate Change and Environment criteria and impacts are material considerations when awarding or supporting grants and funding	
НВЗііі	Celebrate best practice amongst our local businesses and shops, for instance to improve energy efficiency, or innovation to address climate issues	
HB3iv	Embrace Build Back Better ¹ and promote jobs in 'green' sector	

HC: Priorities to Protect and enhance the Natural Environment.

Promote inclusive access and enjoyment of the natural environment alongside sustainable management.

HC1: Priority for the local Natural Environment			
HC1	In line with Havant Borough Council's Biodiversity Strategy (Jan 2019), support and promote initiatives that halt biodiversity loss, support healthy, well-functioning ecosystems, and establish coherent ecological networks, with more and better paces for nature for the benefit of wildlife and people.		

HC2: Priority for Community led open green-spaces.		
HC2	Enhance and extend the process for residents and community groups to adopt land owned by Havant Borough Council for planting wildflowers, trees and improving local biodiversity.	

HC3: Pr	HC3: Priorities for partnership working		
HC3i	Work with our partners and Hampshire County Council to eliminate routine use of pesticides in public open spaces		
НС3іі	Work with Hampshire County Council to develop and promote active travel. Seek funding to connect cycling and walking infrastructure across and within the Borough to connect neighbouring settlements and employment hubs.		
НСЗііі	Work with the Environment Agency, Southern Water and Portsmouth Water and other agencies to deliver schemes to improve provision of water supply*, freshwater quality, coastal (seawater) quality, and mitigate nitrate pollution. * including addressing use of freshwater springs to protect aquifer function.		
HC3iv	Collaborate with the Coastal Partnership on adaptation. Support proposals to minimize carbon emissions from implementation of the shoreline management plan.		

HM: Priorities for Reporting Metrics and Accountability

Havant Borough Council has committed to adopting this policy and the priorities for period 2021 to 2026. Accountability for delivery of initiatives will be mainstreamed and business cases scrutinised and made public through the Annual Report, using

metrics consistent with statutory reporting and Hampshire County Council methodologies.

An Action Plan itemising individual initiatives will follow the strategic priorities, with envisaged timetables and reporting metrics.

НМ	HM Metrics and Accountability Priority
HMi	Align with Hampshire County Council methodology for reporting on carbon emissions. Undertake a verifiable and objective reporting against the indicators listed in the Action Plan.
HMii	Publish a narrative for actions and progress undertaken as part of the Annual Report every year
HMiii	Update our independent Integrated Impact Assessment to include climate and environment criteria and ensure that the key indicators are prioritised

Supplementary information

Glossary and abbreviations

Carbon, Carbon Dioxide	C; CO ₂ ; CO ₂ e	Carbon and Carbon dioxide is the biggest contributor to GHG in the atmosphere by volume, responsible for global warming. Carbon in fossil fuels generates CO2 when burned. Other gases are expressed as carbon dioxide equivalents CO ₂ ^e : Methane 21 times the impact on atmospheric warming
Council Services		Havant Borough Council is a District authority within Hampshire County. Services include bin collections, benefits and housing, communities, economic development licensing, parking services, Council Tax collection and planning applications.
Carbon capture and storage	CCS	Processes which 'suck' carbon dioxide out of the atmosphere, make a chemical or physical change and stores it so it cannot escape back into the atmosphere. Only small-scale schemes have been proven as reliable. Only to be used as a last resort in any hierarchy.
Climate Emissions		Emissions of gases that increase the green- house effect. They include carbon, methane, nitrous oxide and many more. See GHG; CO ₂ ; CO ₂ e
Direct and indirect emissions		Direct emissions are those produced directly by an organisation; indirect emissions are made by a contractor or supplier on behalf of an organisation
Ecosystem Services		Ecosystem services are provided free of charge by our natural environment, sometimes referred to as 'natural capital'. Ecosystem services are our life-support system and enable us to thrive. Ecosystem Services include Provisioning services, fresh water, food and materials, timber and minerals, Supporting services, functions that underpin all the other ecosystem services, like soil formation, nutrient and water cycling, and biodiversity. Regulating Services of natural processes for good air quality, water and soil quality, water flow and flood control, and pollination. And finally, Cultural services, the

		'non-material' benefits from our interaction with the natural environment, offering inspiration, tranquillity, recreation, and cultural heritage. We must look after our environment; after all, it looks after us.
Electric Vehicles	EV	Zero emission cars and vans using battery power.
Greenhouse gas	GHG	Atmospheric gases which cause global warming, principally carbon dioxide, but includes methane, nitrous oxide, and many others. GHG are used to quantify emissions and for carbon budgets.
Hampshire County Council	HCC	Hampshire County Council is the transport Authority, and waste disposal authority. Havant is a Borough Council within Hampshire.
Local Plan		The Local Plan is the overarching planning policy strategy that guides how development is delivered in a planning authority area.
Net-zero		The target of net-zero means cutting greenhouse gas emissions, to as close to zero as possible, and offsetting the remaining emissions to prevent global temperature rise. It means the same as 'carbon neutral'.
Resource efficiency		Avoiding waste, reusing, or recycling materials and things.

References and further Reading

Climate change and the EU's response	EU Commission	November 2007	https://ec.europa.eu/commission/presscorner/de tail/en/MEMO_07_515
UK Climate Change Act	UK Government	November 2008	http://www.legislation.gov.uk/ukpga/2008/27/contents
Sustainable development goals 2030	United Nations	May 2015	https://sustainabledevelopment.un.org/sdgs
The Paris Agreement/Accord	United Nations Committee on Climate Change	November 2016	https://unfccc.int/process-and-meetings/the- paris-agreement/the-paris-agreement
Sixth Assessment Report			
	UN IPCC	August 2021	https://www.ipcc.ch/assessment-report/ar6/
Clean Growth Strategy	UK Government	October 2017	https://www.gov.uk/government/publications/cle an-growth-strategy

Havant Borough Council Climate Change and Environment Strategy 2021-2026

25 Year Environment Plan	UK Government	January 2018	https://www.gov.uk/government/publications/25- year-environment-plan
Green Finance Strategy	UK Government	July 2019	https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/820284/190716_BEIS_Green_Finance_Strategy_Accessible_Final.pdf
Hampshire CC strategy/vision	Hampshire County Council	January 2020	https://www.hants.gov.uk/News/07012020Clima teChange
Havant BC Biodiversity Strategy	Havant Borough Council	January 2019	https://cdn.havant.gov.uk/public/documents/Havant%20Borough%20Biodiversity%20Strategy.pdf#:~:text=The%20strategy%20will%20enable%20Havant,taking%20a%20collective%20approach%20to
Local Plan - Statutory policy framework for development	Havant Borough Council	May 2020	https://www.havant.gov.uk/localplan
Living with Beauty Report	Building Better, Building Beautiful Commission	January 2020	https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/861832/Living_with_beauty_BBBBC_report.pdf
Future Homes Standard	The Future Homes Standard: changes to Part L and Part F of the Building Regulations for new dwellings	Consultation January 2021	https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/956094/Government_response_to_Future_Homes_Standard_consultation.pdf
Local Plan	The statutory Policy covering development in Havant 2036	(To be adopted in 2021)	https://www.havant.gov.uk/local-plan
Coastal	(Various) plans for protecting the coastline		https://coastalpartners.org.uk/

Annex 1 Climate Statement May 2019

Motion to The Council 8 May 2019

https://havant.moderngov.co.uk/ieListDocuments.aspx?Cld=212&MID=10584#AI14876

Proposed by Councillor Francis and seconded by Councillor Pike, it was

RESOLVED that

This Council recognises that residents, businesses, community groups and public bodies all have a part to play in reducing harmful emissions and improving our environment.

As a Council, we wish to see a reduction in carbon emissions across the Borough, and new dwellings that have a reduced impact on the environment.

Our draft Local Plan 2036 gives clear leadership to sustainable housing, increasing use of renewable energy and electric vehicles. We call upon housebuilders to comply with and exceed these new standards which will significantly reduce the environmental impact of new housing.

As a Council, we are providing leadership in environmental standards by, for example, investing in electric vehicles for HBC services, electric vehicle charging points in our car parks, better cycling and walking routes, high standards of building and green spaces in our regeneration plans and increasing our recycling rates.

There are many steps that property owners can take, for example, solar PV/solar tiles, solar assisted water heating, individual room thermostatic heating controls, exterior wall insulation, double/triple glazing, electric car charging points and other low carbon and energy saving measures.

This Council urges all residents, businesses and other public bodies to work with us to reduce our collective impact on the environment.